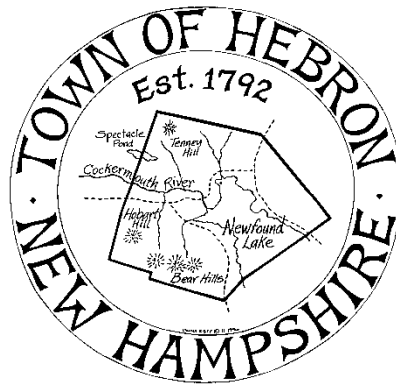


ANNUAL REPORT

For The
TOWN
of
HEBRON
New Hampshire



For the Fiscal Year Ending
June 30, 2021 & 2021 Town Meeting

DEDICATION

This year's Annual Report is dedicated to the preservation of history in Hebron and the conservation of town properties for everyone to appreciate.

HEBRON PROPERTIES

Hebron was incorporated in 1792 from a portion of Cockermouth and West Plymouth.

Cemeteries

The Hebron Cemetery was created shortly after the town incorporated in the summer of 1792 when Evan Bartlett and Reuben Hobart donated land to the town for a cemetery, town common, and a meetinghouse where the current church resides. The first burial in Hebron had taken place in 1784 in the Pratt Family Cemetery on Groton Road. The Pratt Cemetery became a town cemetery by warrant article in 1797. The Wade Hill Cemetery on Pike Hill, largely abandoned as Hebron's population declined with outmigration was recently deeded to the Town by Kirk Phelps.

Town Common

The town common, as noted above, was delineated in 1792 when Evan Bartlett stated that there should be a common created opposite the meetinghouse. The original common was fenced in so that livestock belonging to those living near the common could be pastured there. Before the common land was cleared in the 1770's it was covered with "King's Pines", so called, because they were large enough to become masts for the King's ships. Wolves were hunted there at that time. As the village clustered about this common land the iconic new England village that we know and love today was created. In May 1945, the church, sheds nearby, the store and the Gov. Berry house which sat next to the store burned. The church and store were rebuilt and at that time the town bought the land that the Berry House was on where the old Fire station resides now.

The Hebron Academy

Construction of the Academy occurred in 1838 and the first term opened in the Fall of 1839. While academically successful, the Academy was financially unsuccessful, and the door was closed in 1847. The Academy building remained closed and unoccupied for some years when it was bought by the town in 1850. As the Hebron Church was being remodeled at that time, the Academy bell was removed from its scholastic belfry and placed in the church belfry. The town used the Academy for a schoolhouse and for a public library. Today it is the Town Office building.

Grange Hall/Town Library

The two little buildings that we refer to have some complicated history and confusing deeds. In broad terms they were constructed circa 1912. The more easterly building was the Olive Branch Grange's home for some time. Both buildings have had various uses over time.

Hebron Town Beach

The first land for the beach was purchased in 1963 with additions in 1976 and 2004. It is situated at the mouth of the Cockermouth River and is part of one of the sandiest stretches of beach on Newfound Lake.

Charles Bean Sanctuary

The large Marsh to the south of the Cockermouth River's entrance into Newfound Lake at the head of Hebron Bay is a wildlife sanctuary. It is home to many permanent residents, nesting birds in summer, and migratory birds. Charles Bean gifted this property to the town in 1976.

Town Shed Property

Located near the end of Cooper Road on land that used to be the Davis place.

Rogers Property

The property is located on the south side of Groton Road just past the bridge over Tannery Brook. It was acquired in 1993 and is home to the Public Safety Building.

Hebron Forest

The forest was acquired in 2006. It comprises 453 acres that stretch from the banks of the Cockermouth River at its access off of Groton Road to the Cockermouth Forest at the foot of Mt. Crosby. It is a true gem with frontage on Spectacle Pond and varied forest and terrain. The Conservation Commission maintains trails for the public's enjoyment. The forest was acquired in 2006.

NOTES: Contributed from the Hebron Historical Society.



Spectacle Pond from Hebron Town Forest



Charles Bean Sanctuary – Hebron Marsh



At the entrance of the Hebron Town Forest

Pictures courtesy of Martha Twombly and Suzanne Smith

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TOWN OFFICERS

MODERATOR
Roger Larochelle (22)

ASSISTANT MODERATOR
Everett Begor (22)

BOARD OF SELECTMEN
Patrick Moriarty, Chairman (22)
Paul Hazelton (24) Richard James (23)
Karen Sanborn, Town Administrator
Alison York, Administrative Assistant

TOWN CLERK
Tracey Steenbergen (24)

TOWN CLERK DEPUTY
Alison York (24)

TAX COLLECTOR
Carol Bears, (24)

DEPUTY TAX COLLECTOR
Martha Twombly, (24)

TREASURER
Audrey Johnson (23)

DEPUTY TREASURER
Sandra Cummings (23)

HIGHWAY SUPERVISOR
Benjamin Hall

POLICE CHIEF
Travis Austin

FIRE CHIEF & EMERGENCY MANAGEMENT DIRECTOR
John M. Fischer

DEPUTY EMERGENCY MANAGEMENT DIRECTOR
Travis Austin

FOREST FIRE WARDEN
William Robertie

DEPUTY FIRE WARDENS
Roger Comeau, John Fischer, David Lloyd, Larry Kill,
Samuel Comeau

LIBRARIAN
Robin Orr Josianne Fitzgerald

LIBRARY TRUSTEES
William York (22) Gerald Flynn (24) Jennifer Larochelle (23)
Alternates: Sarena Mason (22) George Bolln (22) Deborah James (22)

TRUSTEE OF TRUST FUNDS
Richard Binder (24) Parker Griffin (22) Mark Coulson (23)

AUDITORS
William Powers (23) Donald Franklin (22)

SCHOOL BUDGET COMMITTEE MEMBER
Jennifer Larochelle (24)
COMPLIANCE OFFICER HEALTH OFFICER
Donald Musial Jim Gickas

NEWFOUND AREA SCHOOL DISTRICT SCHOOL BOARD MEMBER
Thomas Edwards (24)

SUPERVISORS OF THE CHECKLIST
Roberta Flynn (22) Audrey Johnson (26) Judy Dodge (24)

APPOINTED TOWN COMMITTEES

PLANNING BOARD

Ivan Quinchia, Chair (24)
Chuck Beno (22) Karl Braconier (22)
Larry Goodman (23) Roger Larochelle, Alt (24)
Patrick Moriarty, Selectmen's Representative
Richard James, **Selectmen's First Alternate**

ZONING BOARD OF ADJUSTMENT

Douglas McQuilkin, Chair (24) Derry Riddle (23) Roger LaFontaine (23)
Alison York (22) Curtis Mooney (24) Mark Coulson, Alt. (23)
David Hardy, Alt. (23)

CONSERVATION COMMISSION

Martha Twombly, Co-Chair (22) Suzanne Smith, Co-Chair (22) Paul Connor (23)
Patrick Moriarty (24) Don Musial (24) Barbara Kohout, Alt. (23)
Debbie James, Alt. (24)

HISTORIC DISTRICT COMMISSION

John Dunklee, Chair (24) Anne Bryan (22)
Mark Braley (22) Robert Laux (23) Curtis Mooney (23)
Roger Larochelle, Alt. (23)
Paul Hazelton, Selectmen's Representative
Patrick Moriarty, Selectmen's First Alternate

BEACH COMMITTEE

Cindy Newton, Chair Edward Holbert Alan Baker
Stan Newton James Whiteaker Deborah Goodman

CEMETERY SEXTONS

Douglas Merrill (24) Don Merrill (24)

HIGHWAY COMMITTEE

Travis Austin John Fischer Benjamin Hall

HAZARD MITIGATION COMMITTEE

Maynard Young (Fire) Travis Austin (Police)
Benjamin Hall (Highway) Patrick Moriarty, Selectmen's Rep.

GAZEBO COMMITTEE

Everett Begor Bob Brooks John LaCarte

NEWFOUND AREA NURSING ASSOCIATION

Louise Franklin, Representative

2022 WARRANT ARTICLES

To the inhabitants of the Town of Hebron, in Grafton County, in the State of New Hampshire, who are qualified to vote in Town affairs:

You are hereby notified to meet at the Hebron Community Hall, 16 Church Lane in said Hebron on Tuesday the 10th of May, 2022 next at 11:00 AM until 7:00 PM for ballot voting of Town Officers and all other matters requiring ballot vote; and, to meet at the Hebron Common, 7 School Street in said Hebron, on Thursday, the 12th of May, 2022 at 6:00 PM to act upon Article 3 through Article 12.

1. To choose all Town Officers for the ensuing year by official ballot, including one (1) Selectman (3) year term; one (1) Moderator (2) year term; one (1) Library Trustee (3) year term; one (1) Trustee of Trust Funds (3) year term; one (1) Supervisor of the Checklist (6) year term; one (1) Auditor (2) year term.
2. Are you in favor of the adoption of an amendment No.1 as proposed by the Hebron Planning Board for the town Zoning Ordinance as follows: [ON THE BALLOT]

To amend the Hebron Zoning Ordinance by adopting Hebron Solar Ordinance Appendix B.

3. To see if the Town will vote to authorize the Selectmen to appoint a town treasurer in accordance with RSA 41:26-e, rather than electing a treasurer. (Majority vote required)
Recommended by the Selectmen
4. To see if the Town will vote to raise and appropriate the sum of Five Thousand Eight Hundred and Fifteen Dollars (\$5,815) for the purchase of two (2) driver feedback radar speed signs. (Majority vote required).
Recommended by the Selectmen
5. To see if the town will vote to raise and appropriate the sum of One Hundred One Thousand Nine Hundred Seventy Dollars (\$101,970) to reclaim, repair, and repave Bear Mountain Road. This is a non-lapsing appropriation and shall not lapse until May 15, 2025 or until the project is completed, whichever occurs first. (Majority vote required).
Recommended by the Selectmen
6. To see if the town will vote to reclassify a portion of Berea Road pursuant to RSA 231:22-a from a Class VI Road to a Class V Road from the intersection of West Shore Road to the large culvert on Berea Road. (Majority vote required).
Recommended by the Selectmen
7. To see if the town will vote to raise and appropriate the sum of One Hundred Fifteen Thousand Dollars (\$115,000) to hire an engineering firm to complete a Dredge & Fill application in order to be able to dredge the mouth of the Cockermouth River and to dredge the material from the river. This is a non-lapsing appropriation and shall not lapse until May 15, 2025 or until the application has been approved, whichever occurs first. (Majority vote required).
Recommended by the Selectmen
8. To see if the town will vote to raise and appropriate the sum of Eight Thousand One Hundred Dollars (\$8,100) for a trailer to house the Gazebo Program equipment. This is a non-lapsing appropriation and shall not lapse until May 15, 2025 or until the trailer is purchased, whichever occurs first. (Majority vote required).
Recommended by the Selectmen

9. To see if the Town will vote to raise and appropriate the sum of Twenty-Four Thousand Four Hundred Fifty Dollars (\$24,450) for the Gazebo Programs for 2022 and 2023 with: \$12,225 to be raised by taxes, \$1,000 from anticipated Donations and Grants, and \$11,225 to come from fund balance. This is a non-lapsing appropriation and shall not lapse until June 30, 2025 or until the project is completed, whichever occurs first. (Majority vote required).

Recommended by the Selectmen

10. To see if the Town will vote to raise and appropriate the sum of Ninety-Nine Thousand Dollars (\$99,000) to be added to the capital reserve funds and reserve funds as follows:

Police	\$8,000
Highway	\$20,000
Fire	\$20,000
Ambulance	\$15,000
Communications	\$5,000
Assessment Services	\$14,000
Cemetery Tombstones and Fence	\$2,000
Road Emergency Repairs	\$5,000
Culvert Repair & Maintenance	\$5,000
Preservation of Town Records	\$5,000

(Majority vote required).

Recommended by the Selectmen

11. To see if the town will vote to raise and appropriate the sum of One Hundred Fifteen Thousand Dollars (\$115,000) for the purposes of retaining an architect and other professionals to develop construction ready plans for a proposed Library/Community Center. This is a non-lapsing appropriation and shall not lapse until June 30, 2025 or until the project has been completed, whichever occurs first. (Majority Vote Required)

Recommendations by the Selectmen

12. To see if the Town will vote to raise and appropriate the sum of One Million Five Hundred Fifty-Seven Thousand Seven Hundred Fifty-Four Dollars (\$1,557,754) as an operating budget for the fiscal year July 1, 2022 through June 30, 2023. This article EXCLUDES appropriations made under all previous articles. (Majority vote required).

Recommended by the Selectmen

Given under our hands and seals this 21ST day of April, 2022.

Hebron Board of Selectmen

Patrick K. Moriarty, Chair

Richard A. James

Paul S. Hazelton

True copy attest:

Patrick K. Moriarty, Chair

Richard A. James

Paul S. Hazelton

2022 BUDGET

Account Number	Department	APPROPRIATIONS 2021	ACTUAL EXPENDITURES 2021	APPROPRIATIONS ENSUING FISCAL YEAR 2022
4130	Executive	96,450	70,741	110,915
4140	Election, Registration & Vital Statistics	39,636	21,118	44,317
4150	Financial/Administration	176,282	109,696	166,924
4153	Legal Expense	15,000	18,494	30,000
4155	Personnel Administration <i>*(includes SSI, MED, & Unemployment Compensation)</i>	32,207	18,900	37,559
4191	Planning, Zoning, Historic, Heritage	7,745	3,541	6,945
4194	General Government Building	73,550	52,037	80,290
4195	Cemeteries	8,600	3,326	8,600
4196	Insurance	33,553	25,235	37,759
4197	Regional Associations	3,164	2,000	3,116
4210	Police Department	158,677	110,596	181,707
4220	Fire Including Ambulance	162,911	106,312	210,923
4240	Building Inspection	2,000	1,500	2,000
4290	Emergency Management	5,000	0	5,000
4311	Highways, Streets	164,939	110,112	182,330
4324	Solid Waste	136,138	93,431	141,401
4411	Health	1,000	750	1,100
4415	Health Agencies and Hospitals	15,746	5,575	16,080
4442	Direct Assistance	9,000	3,381	9,250
4520	Parks and Recreation	25,556	18,808	25,606
4550	Library	23,500	16,269	27,504
4583	Patriotic Purposes	700	35	700
4611	Conservation	3,800	1,880	4,000
4711	Principal-Long Term Bonds/Notes	228,907	121,880	214,055
4721	Interest-Long Term Bonds & Notes	14,235	8,100	7,673
4721	Interest-Tax Anticipation Notes	2,000	0	2,000
Totals		1,440,296	* 923,717	1,557,754

* Expenditures until March 25, 2022 - budget year ends June 30, 2022

2022 BUDGET REVENUE

ACCT. #		ESTIMATED REVENUE 2021	ACTUAL REVENUE 2021	ESTIMATED REVENUE 2022
	TAXES			
3185	Yield Taxes	7,500.00	9,732.00	9,732.00
3186	Payment in Lieu of Taxes	57,609.00	58,956.00	53,840.00
3189	Other Taxes (Boat Taxes)	1,200.00	1,478.00	1,800.00
3190	Interest & Penalties on Delinquent Taxes	3,500.00	2,417.00	2,417.00
	LICENSES, PERMITS & FEES			
3210	Business Licenses & Permits	280.00	360.00	360.00
3220	Motor Vehicle Permit Fees	187,000.00	132,295.00	180,000.00
3230	Building Permits	2,200.00	1,800.00	2,200.00
3209	Other Licenses, Permits & Fees	6,500.00	4,211.00	7,831.00
3311-3319	From Federal Government			
	FROM STATE GOVERNMENT			
3351	Municipal Aid/Shared Revenues	4,982.00		
3352	Meals & Rooms Tax Distribution	30,000.00	46,454.00	46,454.00
3353	Highway Block Grant	20,000.00	21,817.00	27,262.00
3359	Other	-	1,055.00	1,055.00
	CHARGES FOR SERVICES			
3401-3408	Income from Departments	158,000.00	134,501.00	154,625.00
3409	Other	150.00	375.00	375.00
	MISCELLANEOUS REVENUES			
3501	Sale of Municipal Property	-	375.00	-
3502	Interest on Investments	1,300.00	1,225.00	1,600.00
3503-3509	Other	2,500.00	1,185.00	4,937.00
	INTERFUND OPERATING TRANSFERS IN			
3915	From Capital Reserve Funds			
3916	From Trust & Agency Funds			
	OTHER FINANCING SOURCES			
3934	Proc. From Long Term Bonds & Notes			
	Amount voted from F/B (Surplus)			12,225.00
	TOTAL ESTIMATED REVENUES & CREDITS			<u>506,713.00</u>
	Appropriations Recommended		1,557,754	
	Warrant Articles Recommended		469,335	
	TOTAL APPROPRIATIONS RECOMMENDED		<u>2,027,089</u>	
	Less Amount of Estimated Revenues & Credits		<u>-506,713</u>	
	ESTIMATED AMOUNT OF TAXES TO BE RAISED		<u>1,520,376</u>	

**TOWN OF HEBRON, NH
TOWN MEETING MINUTES
MAY 11, 2021 AND MAY 13, 2021**

Note: The original wording of articles is in *italics*; amendments are in *italics* and **bold**; and the results of voting on an article are **bold** and CAPITALIZED.

TUESDAY, MAY 11, 2021: CHURCH LANE

ARTICLE 1: To choose all Town Officers for the ensuing year by official ballot, including one (1) Selectman (3) year term; one (1) Tax Collector (3) year term; one (1) Town Clerk (3) year term; one (1) Library Trustee (3) year term; one (1) Trustee of Trust Funds (3) year term; one (1) Supervisor of the Checklist (1) year term; one (1) Auditor (2) year term.

Moderator Roger Larochelle opened the polls at 11:00 a.m. and closed the polls at 7:00 p.m. on Tuesday, May 11, 2021 for ballot voting on Article 1 for the election of town officers and Article 2 through 5 for zoning amendments. The election was conducted as a drive-thru from Church Lane outside the Union Congregational Church with 129 election day and absentee ballots cast.

RESULTS OF VOTING FOR TOWN OFFICES (ARTICLE 1) AND ZONING AMENDMENTS (ARTICLES 2 THROUGH 5) ARE RECORDED SEPARATELY

THURSDAY, MAY 13, 2021: TOWN COMMON

Moderator Roger Larochelle declared the May 13, 2021 town meeting open at 6:00 p.m. upon the ringing of the Union Congregational Church bell. After the Pledge of Allegiance, the Moderator introduced town officials, the police chief, and the fire chief to the audience.

The Moderator reviewed with the attendees the meeting rules and the process for asking questions and submitting amendments. The results of the Tuesday, May 11, 2021 voting for town officials and zoning amendments were reported by the Moderator.

The Moderator informed the attendees the current town report reflects income and expenses for January 1, 2019 through June 30, 2020 due to the one-time 18-month fiscal year needed to transition to a fiscal year of July 1 – June 30. Next year's town report will reflect 12 months of income and expenses for the fiscal year of July 1, 2020 through June 30, 2021.

There were approximately 64 attendees at the meeting.

ARTICLE 6: *Paul Hazelton moved and John Dunklee seconded the motion to see if the Town will vote to raise and appropriate the sum of Twenty-One Thousand Eight Hundred Sixty-Three Dollars (\$21,863) to be added to the Road Emergency Repairs Capital Reserve Fund. Said sum to come from unassigned fund balance. This amount represents funds from the Federal Emergency Management Agency for repairs made to town roads. (Majority vote required) Recommended by the Selectmen*

Selectman Hazelton spoke to the motion and explained this article is straight-forward by setting aside funds in an orderly fashion. The Town received the funds from the Federal Emergency Management Agency as a result of Fire Chief John Fischer's efforts.

ARTICLE 6 AS PRESENTED PASSED BY VOICE VOTE

ARTICLE 7: *Patrick Moriarty moved and Paul Hazelton seconded the motion to see if the town will vote to establish a Hebron Library Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of studying, designing and potentially constructing a new library and to raise and appropriate the sum of Five Thousand Dollars (\$5,000) to be placed in the fund. Further, to name the Selectmen as agents to expend from said fund. (Majority vote required) Recommended by the Selectmen*

Selectman Moriarty spoke to the motion and stated the Town Space Needs Committee has worked diligently in studying the space needs of the town, and there is a potential for developing a new library facility. Suzanne Smith asked if this fund could also be used to renovate the current library and expand into the adjoining old town clerk/tax collector's office. Selectman Hazelton stated this fund is a starting point for a future building program. The current library and the old town clerk/tax collector's office would be difficult to renovate and expand particularly due to property boundary line constraints. The Town Space Needs Committee has been researching other library location possibilities.

ARTICLE 7 AS PRESENTED PASSED BY VOICE VOTE

ARTICLE 8: *Richard James moved and George Bolln seconded the motion to see if the town will vote to raise and appropriate the sum of Fifty Thousand Dollars (\$50,000) to prepare Crescent Lane for paving and pave the road. This is a non-lapsing appropriation and shall not lapse until May 15, 2024 or until the project is completed, whichever occurs first. (Majority vote required). Recommended by the Selectmen*

Selectman James spoke to the motion and explained the Select Board confers with the Town Road Agent on needed town road repairs and maintenance. Crescent Lane was designated for improvements this coming fiscal year.

ARTICLE 8 AS PRESENTED PASSED BY VOICE VOTE

ARTICLE 9: *Paul Hazelton moved and Steve Derochea seconded the motion to see if the town will vote to raise and appropriate the sum of Fifty Thousand Dollars (\$50,000) to prepare Beachwood Road for repaving road. This is a non-lapsing appropriation and shall not lapse until May 15, 2024 or until the project is completed, whichever occurs first. (Majority vote required). Recommended by the Selectmen*

Selectman Hazelton spoke to the motion and stated this article is similar to Article 8 but for Beachwood Road. Steve Derochea asked if the road would be paved from the junction of West Shore Road and Beachwood Road to the bottom of Beachwood Road. Maynard Young also asked if the road would be paved. Selectman Hazelton stated he assumes the entire road would be paved.

ARTICLE 9 AS PRESENTED PASSED BY VOICE VOTE

ARTICLE 10: *Patrick Moriarty moved and John Hilson seconded the motion to see if the Town will vote to raise and appropriate the sum of Twelve Thousand Two Hundred Twenty-Five Dollars (\$12,225) for the*

Gazebo Programs with: \$7,075 to be raised by taxes, \$1,000 from anticipated Donations and Grants, and \$4,150 to come from fund balance. (Majority vote required). Recommended by the Selectmen

Selectman Moriarty spoke to the motion and thanked the Gazebo Program Committee for their efforts. He further stated the amount being raised is lower than in previous years as there is some money left over from the prior year. Everett Begor, member of the Gazebo Program Committee, stated the committee prepared a plan to try to safely hold the programs for this coming summer. There will be sufficient PA speakers in use to allow for 360-degree surround sound. Depending on the pandemic, food vendors and popcorn will be available to attendees. Mr. Begor explained that due to scheduling and for accounting purposes, the money being raised through this article is for the 2022 programs.

ARTICLE 10 AS PRESENTED PASSED BY VOICE VOTE

ARTICLE 11: *Richard James moved and Parker Griffin seconded the motion to see if the Town will vote to raise and appropriate the sum of Five Thousand Five Hundred Dollars (\$5,500) to update the Hebron Town Forest Stewardship Plan. This is a non-lapsing appropriation and shall not lapse until May 15, 2024 or until the project is completed, whichever occurs first. (Majority vote required). Recommended by the Selectmen*

Selectman James spoke to the motion and stated the Hebron Town Forest is an asset and having a plan will assist in taking care of this asset and natural resource. Martha Twombly of the Hebron Conservation Commission provided background information about the forest. The current forest management plan requires updating and will take into consideration the Natural Resource Inventory completed on the property that details natural habitat areas and plant communities.

ARTICLE 11 AS PRESENTED PASSED BY VOICE VOTE

ARTICLE 12: *Paul Hazelton moved and Mark Coulson seconded the motion to see if the Town will vote to raise and appropriate the sum of Eighty-Three Thousand One Hundred Dollars (\$83,100) to be added to the capital reserve funds and reserve funds as follows:*

- *Police - \$7,500*
 - *Highway - \$10,000*
 - *Fire - \$20,000*
 - *Ambulance - \$15,000*
 - *Communications - \$5,000*
 - *Assessment Services - \$8,600*
 - *Cemetery Tombstones and Fence - \$2,000*
 - *Road Emergency Repairs - \$5,000*
 - *Culvert Repair & Maintenance - \$5,000*
 - *Preservation of Town Records - \$5,000*
- (Majority vote required). Recommended by the Selectmen*

Selectman Hazelton spoke to the motion and explained the town contributes to capital reserve funds each year to be able to plan ahead to manage the town's needs. Don Franklin mentioned the town appropriated funds last year to the Dry Hydrant and Security Alarm capital reserve accounts but contributions to those capital reserve accounts are not included in this coming fiscal year's

appropriation. Selectman Moriarty explained the Select Board did not appropriate funds for those capital reserve accounts as the security alarm system is complete and there are no suitable locations for additional dry hydrants at this time. Mr. Franklin asked if a capital reserve account requires an annual contribution each year to maintain the account. Selectman Moriarty will research if there is a requirement.

ARTICLE 12 AS PRESENTED PASSED BY VOICE VOTE

ARTICLE 13: *Patrick Moriarty moved and Parker Griffin seconded the motion to see if the Town will vote to raise and appropriate the sum of One Million Four Hundred Forty Thousand Two Hundred Ninety-Six Dollars (\$1,440,296) as an operating budget for the fiscal year July 1, 2021 through June 30, 2022. This article EXCLUDES appropriations made under all previous articles. (Majority vote required). Recommended by the Selectmen*

Selectman Moriarty spoke to the motion and explained where the various financial reports are located in the town report and the budget process with the town departments. He further explained the town's valuation, how the tax rate is set, and that the town has no control over school and county taxes.


ARTICLE 13 AS PRESENTED PASSED BY VOICE VOTE

OTHER BUSINESS:

- Suzanne Smith along with fellow Conservation Commission members presented a commendation from New Hampshire Governor Christopher T. Sununu to Bruce Barnard, a long-time Conservation Commission member, thanking Mr. Barnard for his fifty plus years of service to Hebron as a Selectman, Conservation Commission member, and numerous other town boards and committees.
- Mark Coulson asked the Selectmen to comment on the adverse opinion issued by the town's external auditors, Roberts and Greene PLLC, for not depreciating town assets. Selectman Hazelton stated that the town at this time is not depreciating town assets. Selectman Moriarty mentioned that some town departments have not completed inventorying their assets.
- Don Franklin asked why the assessment of the town office building is not higher. Selectman Moriarty will check with the insurance company to be sure the building is adequately insured. Mr. Franklin also asked if the MS-535 listed in the town report is through June 30, 2020 or December 31, 2020. A town official will try to get back to Mr. Franklin with that information.
- The bond payments schedule listed in the town report was explained to the attendees.

Mark Coulson moved and Suzanne Smith seconded the motion to adjourn the meeting at 6:40 p.m. The motion to adjourn passed by voice vote.

A true copy of action taken at the Hebron Town Meeting held on May 13, 2021.


Tracey H. Steenbergen
Hebron Town Clerk

DEPARTMENT OF REVENUE ADMINISTRATION
Municipal Services Division
TAX RATE CALCULATION 2021

	Town Portion		
Gross Appropriations	1,667,984		
Less: Revenues	506,146		
Less: Fund Balance Voted Surplus	26,013		
Fund Balance to Reduce Taxes	-0-		
Add: Overlay	13,649		
War Service Credits	7,550		
Net Town Appropriation	1,157,024		
Special Adjustment	-0-		
Approved Town/ City Tax Effort		1,157,024	
MUNICIPAL TAX RATE			2.89

	School Portion		
Net Local School Budget (Gross Approp. - Revenue)	-0-		
Regional School Apportionment	968,986		
Less: Equitable Education Grant	-0-		
State Education Taxes	(572,472)		
Approved School(s) Tax Effort		396,514	
			0.99

	State Education Taxes		
Equalized Valuation (no utilities) x	\$1.825		
313,683,293		572,472	
Divide by Local Assessed Valuation (no utilities)			
394,891,767			
Excess State Education Taxes to be remitted to State		-0-	
STATE SCHOOL RATE			1.45

	County Portion		
Due to County	477,179		
Less: Shared Revenues	-0-		
Approved County Tax Effort		477,179	
COUNTY TAX RATE			1.19
TOTAL TAX RATE		6.52	

Total Property Taxes Assessed	2,603,189
Less: War Service Credit	(7,550)
Add: Village District Commitment(s)	68,070*
TOTAL PROPERTY TAX COMMITMENT	2,663,709

PROOF OF RATE			
	Net Assessed Valuation	Tax Rate	Assessment
State Education Tax (no utilities)	394,891,767	1.45	572,472
All other taxes	400,512,067	5.07	2,030,717
Total Assessment			2,603,189

*This yields a .17 tax rate for a Grand Total of \$6.69 per the Select Board

SUMMARY INVENTORY OF VALUATION

Land not in Current Use	\$219,182,008
Land in Current Use	158,724
Buildings	175,551,035
Electric Transmission Lines	<u>5,620,300</u>
TOTAL VALUATION	\$400,512,067

TAX EXEMPT/ P.I.L.O.T. VALUATIONS

Camp Berea (P.I.L.O.T.)	\$6,444,400
Audubon Society	\$3,983,600
Holt-Elwell Memorial Foundation (P.I.L.O.T.)	\$3,095,500
Onaway Camp Trust (P.I.L.O.T.)	\$3,882,100
Camp Pasquaney (P.I.L.O.T.)	\$4,177,061
Newfound Lake Region Association (Charitable)	<u>\$ 640,765</u>
TOTAL TAX EXEMPT/ P.I.L.O.T. VALUATIONS	\$22,223,426

TAX RATE HISTORY

YEAR	TOWN PORTION	SCHOOL PORTION	STATE EDUCATION TAXES	COUNTY	BRIDGEWATER- HEBRON VILLAGE DISTRICT	RATE PER \$1,000 OF VALUATION
2011	3.04	0.72	2.45	1.52	0.14	7.87
2012	3.64	0.24	2.47	1.58	0.14	8.07
2013	3.63	0.36	2.40	1.66	0.14	8.19
2014	3.72	0.26	2.52	1.68	0.21	8.39
2015	3.81	0.05	2.48	1.62	0.20	8.16
2016	3.85	0.26	2.33	1.88	0.25	8.57
2017	4.17	0.53	2.43	1.81	0.21	9.15
2018	3.76	0.43	2.21	1.96	0.22	8.58
2019	4.72	0.58	2.27	2.12	0.21	* 9.90
2020	4.46	0.89	2.28	1.97	0.22	9.82
2021	2.89	0.99	1.45	1.19	0.17	6.69

**Rate based on 18-month budget*

TAX COLLECTOR'S REPORT

New Hampshire
Department of
Revenue Administration

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Debits

Uncollected Taxes Beginning of Year	Account	Levy for Year of this Report	Prior Levies (Please Specify Years)		
			Year: 2020	Year: 2019	Year: 2018
Property Taxes	3110		\$223,906.96		
Resident Taxes	3180				
Land Use Change Taxes	3120				
Yield Taxes	3185		\$12,145.81		
Excavation Tax	3187				
Other Taxes	3189				
Property Tax Credit Balance		(\$1,346.50)			
Other Tax or Charges Credit Balance					

Taxes Committed This Year	Account	Levy for Year of this Report	Prior Levies	
			2020	
Property Taxes	3110	\$1,318,711.00	\$1,301,575.00	
Resident Taxes	3180			
Land Use Change Taxes	3120			
Yield Taxes	3185	\$6,028.52		
Excavation Tax	3187			
Other Taxes	3189			

Overpayment Refunds	Account	Levy for Year of this Report	Prior Levies		
			2020	2019	2018
Property Taxes	3110	\$4,986.00			
Resident Taxes	3180				
Land Use Change Taxes	3120				
Yield Taxes	3185				
Excavation Tax	3187				
Interest and Penalties on Delinquent Taxes	3190		\$2,698.93		
Interest and Penalties on Resident Taxes	3190				
Total Debits		\$1,328,379.02	\$1,540,326.70	\$0.00	\$0.00



New Hampshire
Department of
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Credits

Remitted to Treasurer	Levy for Year of this Report	Prior Levies		
		2020	2019	2018
Property Taxes	\$1,110,105.62	\$1,517,835.65		
Resident Taxes				
Land Use Change Taxes				
Yield Taxes	\$6,028.52	\$12,145.81		
Interest (Include Lien Conversion)		\$2,191.43		
Penalties		\$507.50		
Excavation Tax				
Other Taxes				
Conversion to Lien (Principal Only)		\$7,646.31		
Discounts Allowed				

Abatements Made	Levy for Year of this Report	Prior Levies		
		2020	2019	2018
Property Taxes				
Resident Taxes				
Land Use Change Taxes				
Yield Taxes				
Excavation Tax				
Other Taxes				
Current Levy Deeded				



New Hampshire
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Uncollected Taxes - End of Year # 1080	Levy for Year of this Report	Prior Levies		
		2020	2019	2018
Property Taxes	\$213,891.65			
Resident Taxes				
Land Use Change Taxes				
Yield Taxes				
Excavation Tax				
Other Taxes				
Property Tax Credit Balance	(\$1,646.77)			
Other Tax or Charges Credit Balance				
Total Credits		\$1,328,379.02	\$1,540,326.70	\$0.00
			\$0.00	\$0.00

For DRA Use Only	
Total Uncollected Taxes (Account #1080 - All Years)	\$212,244.88
Total Unredeemed Liens (Account #1110 - All Years)	\$19,432.60



New Hampshire
Department of
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Lien Summary

Summary of Debits

	Last Year's Levy	Prior Levies (Please Specify Years)		
		Year: 2020	Year: 2019	Year: 2018
Unredeemed Liens Balance - Beginning of Year			\$22,729.65	\$7,721.55
Liens Executed During Fiscal Year		\$8,327.51		
Interest & Costs Collected (After Lien Execution)		\$70.19	\$2,281.15	\$2,438.57
Total Debits	\$0.00	\$8,397.70	\$25,010.80	\$10,160.12

Summary of Credits

	Last Year's Levy	Prior Levies		
		2020	2019	2018
Redemptions		\$2,066.39	\$9,558.17	\$7,721.55
Interest & Costs Collected (After Lien Execution) #3190		\$70.19	\$2,281.15	\$2,438.57
Abatements of Unredeemed Liens				
Liens Deeded to Municipality				
Unredeemed Liens Balance - End of Year #1110		\$6,261.12	\$13,171.48	
Total Credits	\$0.00	\$8,397.70	\$25,010.80	\$10,160.12

For DRA Use Only

Total Uncollected Taxes (Account #1080 - All Years)	\$212,244.88
Total Unredeemed Liens (Account #1110 -All Years)	\$19,432.60



New Hampshire
Department of
Revenue Administration

MS-61

HEBRON (211)

1. CERTIFY THIS FORM

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Preparer's First Name

Preparer's Last Name

Date

Carol

Bears

Jun 30, 2021

2. SAVE AND EMAIL THIS FORM

Please save and e-mail the completed PDF form to your Municipal Bureau Advisor.

3. PRINT, SIGN, AND UPLOAD THIS FORM

This completed PDF form must be PRINTED, SIGNED, SCANNED, and UPLOADED onto the Municipal Tax Rate Setting Portal (MTRSP) at <http://proptax.org/nh/>. If you have any questions, please contact your Municipal Services Advisor.

PREPARER'S CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Carol A. Bears, Tax Collector
Preparer's Signature and Title

Hebron Library

Statement of Activity

July 2020 - June 2021

	TOTAL
Revenue	
10-4130 Hebron Appropriation	12,814.59
42-4732 Income-generating Equipment	4.85
42-4740 Book Sales	31.00
42-4910 Unrestricted Donations of Cash	50.00
Total Revenue	\$12,900.44
GROSS PROFIT	\$12,900.44
Expenditures	
10-5110 Employee Expenses	5,661.26
10-5530 Telecommunications	753.33
10-5531 Postage & delivery	92.00
10-5540 Advertising	497.60
10-5601 Materials (print)	2,384.37
10-5603 Materials (Electronic)	895.00
10-5610 Office Supplies	970.98
10-5615 Expendable Equipment (non-capital)	516.29
10-5616 Software (non-public use)	840.49
Total Expenditures	\$12,611.32
NET OPERATING REVENUE	\$289.12
Other Revenue	
10-4510 Interest Earned - Bank Account	9.75
41-4510 Interest earned - Savings Acct	4.80
42-4950 Government grants	2,744.00
Total Other Revenue	\$2,758.55
Other Expenditures	
10-5930 Interfund transfer out	5,549.59
Total Other Expenditures	\$5,549.59
NET OTHER REVENUE	\$ -2,791.04
NET REVENUE	\$ -2,501.92

Hebron Library

Statement of Financial Position

As of June 30, 2021

	TOTAL
ASSETS	
Current Assets	
Bank Accounts	
10-1101 Operations checking	6,143.01
10-1103 Petty Cash	39.69
41-1101 Non-lapsing savings	10,501.50
Total Bank Accounts	\$16,684.20
Accounts Receivable	
10-1140 Accounts Receivable (A/R) - Operations	0.00
Total Accounts Receivable	\$0.00
Other Current Assets	
10-1105 Undeposited Funds	0.00
10-1110 Town-held funds	0.00
41-1105 Undeposited Funds - fines, losses, contracts	0.00
42-1105 Undeposited Funds - non-separate	2,744.00
Total Other Current Assets	\$2,744.00
Total Current Assets	\$19,428.20
TOTAL ASSETS	\$19,428.20
LIABILITIES AND EQUITY	
Liabilities	\$0.00
Equity	
Opening Balance Equity	3,929.25
Retained Earnings	18,000.87
Net Revenue	-2,501.92
Total Equity	\$19,428.20
TOTAL LIABILITIES AND EQUITY	\$19,428.20

Note

42-1105 Undeposited funds - non-separate includes \$2744 LSTA ARPA grant received in June 2021.

2021 LIBRARY ANNUAL REPORT

Despite the lingering effects of the pandemic, 2021 was a banner year for the Hebron Library. While curbside pickup continues to be available, the doors of the library reopened May 1st to patrons and community groups alike. Many thanks go to Robbie Flynn and Donna Luti for their continued service to the library. They truly kept us afloat as we searched for our new Librarian. In the spring, we were very lucky to interview Josianne Fitzgerald for the position. Josianne came to us having worked in International School Libraries, most recently in Cairo. If you have not yet met her, please make a point of stopping in to say hello.

With the library open, the appointment of Josianne and the continued efforts of Robbie and Donna, our little library has really taken off. A new website, a newsletter, monthly reading groups, craft groups and a very successful Halloween Scavenger Hunt are among the happenings at the library. New books are carefully purchased monthly, and we have a community reviewer whose posts can be seen on the website if you are looking for a good read.

Did you know? With a Hebron Library card you can access LIBBY, the online checkout system for audiobooks, e-books and e-magazines. Usage of this service in 2021 was 1034. Checked out materials from the library were 1442. The library was awarded a grant in the spring. We ran a series of poetry workshops led by local poets and teachers, Kate Donahue, Sarena Mason, Elizabeth McClellan and Mark Flynn. A book of the published poems can be taken out at the library. We have some real talent in town. An important task accomplished this year was the updating and revising of the library policies. The policies are posted to the library website, in the About Us page. Thank you to Gerry Flynn for taking the lead on this task.

The Friends of the Hebron Library have continued to play an active role in the life of the library. They provide volunteer hours, run the annual book sale and this year purchased new bookshelves for **the children's room that allow for easier access to the books. Friends were also able to purchase a TV** which can be utilized for programs and Zoom meetings.

The library is a vibrant and special place. We are available not just for reading, but for socializing as well. The Hebron Crafters utilize our space weekly, and we would love to host your group as well.

If you haven't signed up for the newsletter yet, please do so that you can partake in our **upcoming programs. Visit the library's website, www.hebronnhlibrary.org**, and enter your email address **in the subscription widget. You can also "like" us on Facebook.** The library can be found with HebronLibrary.

Respectfully Submitted

Jennifer Larochelle

Chair of the Trustees

Josianne Fitzgerald

Librarian

Robbie Flynn

Asst. Librarian

SCHEDULE OF TOWN PROPERTY 2021

Description	Tax Map Number	Value
Town Forest Land		
Spectacle Pond Lot	14.002	78,500
Off Tenney Lane	14.005	54,400
Spectacle Pond Lot	14.006	103,300
184 Groton Road	23.011	90,300
Off Groton Road	24.001	126,000
Spectacle Pond Lot	24.002	137,400
Spectacle Pond Lot	24.009	36,200
Spectacle Pond Lot	24.014	57,900
Spectacle Pond Lot	24.015	55,700
Off Groton Road	24.018	55,600
Memorial Hall (includes Library, Land)	17.026	63,200
Building		123,500
Library, Building		130,700
Old Fire Department, Land	17.029	118,900
Building		209,200
Highway Department, Land	8.015	148,500
Buildings		142,900
Sand Shed		16,000
Storage Shed		9,600
Town Common	17.021	129,000
Building (Gazebo)		2,000
Iaccaci Beach Property, Land	17A.011	1,217,400
Building		57,000
Pavilion		14,700
Memorial Beach	17A.012	1,338,300
Building		2,200
Charles L. Bean Sanctuary	17.002	1,069,700
Public Safety, Land	17.056	127,300
Building		736,100
Selectmen's Office, Land	17.020	67,900
Building		629,600
Myers Property	19A.LVP.151	14,200
Braley Road land	17.068	55,100
Conservation Land (West Shore Road)	17.011	400
Hebron Village Cemetery	17.024	88,500
Pratt Cemetery	23.004	59,900
Wade Road Cemetery		700
	TOTAL	\$7,367,800



New Hampshire
Department of
Revenue Administration

2021
MS-535

Balance Sheet

Account	Description	Starting Balance	Ending Balance
Current Assets			
1010	Cash and Equivalents	\$1,385,282	\$1,665,887
1030	Investments	\$0	\$0
1080	Tax Receivable	\$236,053	\$213,892
1110	Tax Liens Receivable	\$30,451	\$19,433
1150	Accounts Receivable	\$25,615	\$14,802
1260	Due from Other Governments	\$18,250	\$0
1310	Due from Other Funds	\$9,741	\$4,251
1400	Other Current Assets	\$0	\$2,164
1670	Tax Deeded Property (Subject to Resale)	\$0	\$0
Current Assets Subtotal		\$1,705,392	\$1,920,429
Current Liabilities			
2020	Warrants and Accounts Payable	\$12,183	\$90,392
2030	Compensated Absences Payable	\$0	\$0
2050	Contracts Payable	\$0	\$0
2070	Due to Other Governments	\$290,968	\$288,505
2075	Due to School Districts	\$0	\$0
2080	Due to Other Funds	\$0	\$0
2220	Deferred Revenue	\$1,016,191	\$961,422
2230	Notes Payable - Current	\$0	\$0
2270	Other Payable	\$0	\$0
Current Liabilities Subtotal		\$1,319,342	\$1,340,319
Fund Equity			
2440	Non-spendable Fund Balance	\$0	\$2,164
2450	Restricted Fund Balance	\$7,207	\$7,207
2460	Committed Fund Balance	\$10,276	\$65,443
2490	Assigned Fund Balance	\$0	\$0
2530	Unassigned Fund Balance	\$368,567	\$505,296
Fund Equity Subtotal		\$386,050	\$580,110

TREASURER'S REPORT AND
DETAILED STATEMENT OF RECEIPTS
July 1, 2020 - June 30, 2021

3110	PROPERTY TAXES		
3110.1	Property Tax - Current	2,635,587.58	
3110.2	Property Tax - Previous	19,346.11	
Total 3110	PROPERTY TAXES	<hr/>	2,654,933.69
3185	YIELD TAXES		
3185.1	Yield Taxes - Current	18,174.33	
Total 3185	YIELD TAXES	<hr/>	18,174.33
3186	PAYMENTS IN LIEU OF TAXES		
3186.2	Camp Berea	22,813.18	
3186.3	Camp Pasquaney	13,951.88	
3186.5	Camp Onaway Trust	19,582.82	
3186.6	Mowglis	16,135.24	
Total 3186	PAYMENTS IN LIEU OF TAXES	<hr/>	72,483.12
3189	OTHER TAXES		
3189.1	BOAT TAX	2,166.96	
Total 3189	OTHER TAXES	<hr/>	2,166.96
3190	PENALTIES AND INTEREST		
3190.10	Interest Property Tax	6,470.59	
3190.11	Costs Property Tax	1,018.25	
Total 3190	PENALTIES AND INTEREST	<hr/>	7,488.84
3210	BUSINESS LICENSES/PERMITS		
3210.4	UCC Filings	270.00	
Total 3210	BUSINESS LICENSES/PERMITS	<hr/>	270.00
3220	MOTOR VEHICLE PERMIT FEES		
3220.3	Motor Vehicle Reg Fees	188,888.00	
3220.4	Motor Vehicle Titles	416.00	
3220.5	MA Fee	4,951.00	
Total 3220	MOTOR VEHICLE PERMIT FEES	<hr/>	194,255.00

3230 BUILDING PERMITS		
3230.1 Building Permits	2,770.00	
Total 3230 BUILDING PERMITS		2,770.00
3290 OTHER LICENSES & PERMITS		
3290.1 Dog Licenses	543.50	
3290.11 Beach Permits	6,517.00	
3290.12 Driveway Permits	150.00	
3290.14 Planning Board Fees	1,045.00	
3290.15 ZBA Fees	357.00	
3290.16 Historic District Fees	180.00	
3290.3 Marriage Licenses	250.00	
3290.5 Vital Statistics	235.00	
Total 3290 OTHER LICENSES & PERMITS		9,277.50
3352 ROOMS/MEALS	31,778.50	
		31,778.50
3353 HIGHWAY BLOCK GRANT	27,359.00	
		27,359.00
3359 GRANTS (Gov/Pvt)		
3359.10 Highway FEMA	21,862.72	
3359.22 Covid Fire/Police	414.29	
3359.23 GOFERR COVID	2,129.64	
Total 3359 GRANTS (Gov/Pvt)		24,406.65
3401 INCOME FROM DEPARTMENTS		
3401.1 Snowplowing Fees	37,234.74	
3401.2 Ambulance Fees	41,603.02	
3401.3 Fire Protection	3,904.66	
3401.4 Police Dept Services	40.00	
3401.6 Ambulance & Fire Agree	91,250.00	
3401.7 Unused Library Funds	5,549.59	
Total 3401 INCOME FROM DEPARTMENTS		179,582.01
3409 OTHER SERVICES		
3409.1 Corner Markers	150.00	
3409.2 Cemetary Plots	100.00	
Total 3409 OTHER SERVICES		250.00
3502 INTEREST ON INVESTMENTS		
3502.1 Interest-Union Checking	1,866.16	
Total 3502 INTEREST ON INVESTMENTS		1,866.16

3509 OTHER MISC REVENUE		
3509.2 Photocopy Charges	297.00	
3509.3 Miscellaneous	9,447.84	
Total 3509 OTHER MISC REVENUE		9,744.84

3915 TRANSFER CAP RESV FUNDS		
3915.29 Assmt Cont Serv Pmt	25,602.00	
3915.30 Emg Contig-Cap Resv Fund	7,200.00	
Total 3915 TRANSFER CAP RESV FUNDS		32,802.00

Total Income		<u>3,269,608.60</u>
--------------	--	---------------------

Union Bank Gen Fund	\$	1,327,458.76
Union Bank Snowplow	\$	38,943.88
Northway Checking	\$	1,834.64
<i>Total (as of 07/01/2020)</i>	\$	<u>1,385,187.63</u>

Union Bank Deposits	\$	3,232,273.22
Snowplow Deposits	\$	38,943.88
Northway Bank Cash Deposits	\$	19,603.63
Plus-Minus Gen Adjustments	\$	1,089.25
Void Cks Gen Fund	\$	9,489.02
Minus Spec. Detail Interest	\$	(22.12)
Trans from Snowplow to Gen Fund	\$	7,348.20
Void Checks Snowplow	\$	261.77
	\$	-
Selectmen's Orders Paid UB OP	\$	(2,973,077.60)
Selectmen's Orders Paid UB Snowplow	\$	(36,372.45)
Selectmen's Orders Paid NW OP	\$	(19,603.63)
<i>Balances end of period</i>	\$	<u>1,665,120.80</u>

Union Bank Operating/Gen Fund	\$	1,604,529.50
Union Bank Snowplow	\$	58,756.66
Northway Bank - Commercial	\$	1,834.64
<i>Bank Balance End of Period (06/30/2021)</i>	\$	<u>1,665,120.80</u>

Balances End of Period June 2021

Conservaion Fund	\$	7,333.11
Heritage Commission Fund	\$	1,243.54
Tenney Lane Rd. Bond	\$	5,003.94
Police Special Detail	\$	14,840.66

DETAILED STATEMENT OF PAYMENTS

JULY 1, 2020 - JUNE 30, 2021

	Jul '20 - Jun 21	
4130 EXECUTIVE		
4130.1-130 Selectmen Salary	11,500.00	
4130.1-240 Meetings/Workshops	65.00	
4130.2-115 Town Admin Wages	65,000.00	
4130.3-130 Moderator Salary	582.00	
4130.4-115 Admin Asst Wage	16,614.00	
Total 4130 EXECUTIVE		93,761.00
4140 ELECT/REGISTRATION/VITALS		
4140.1 TOWN CLERK		
4140.1-130 Town Clerk Salary	18,500.00	
4140.1-135 Assist Town Clerk	569.50	
4140.1-240.1 School Dist Elect	249.00	
4140.1-341 Telephone	1,664.70	
4140.1-560 Dues/Associations	20.00	
4140.1-565 Newspaper Notices	280.00	
4140.1-620 Office Supplies	775.67	
4140.1-625 Postage	780.25	
4140.1-830 Fees-State of NH	547.00	
Total 4140.1 TOWN CLERK	23,386.12	
4140.2 SUPERVISORS CHECKLIST		
4140.2-130 Supervisors Wages	2,208.00	
4140.2-240 Meetings & Workshop	402.00	
4140.2-565 Newspaper Notices	289.00	
4140.2-620 Office Supplies	137.27	
4140.2-625 Postage	55.00	
Total 4140.2 SUPERVISORS CHECKLIST	3,091.27	
4140.3 ELECTION ADMINISTRATION		
4140.3-135 Ballot Clerks	1,954.50	
4140.3-394 Subcontractors	825.00	
4140.3-610 General Supplies	279.30	
4140.3-810 Meals	350.43	
Total 4140.3 ELECTION ADMINISTRATION	3,409.23	
Total 4140 ELECT/REGISTRATION/VITALS		29,886.62

4150 FINANCIAL ADMINISTRATION

4150.1 SELECTMEN

4150.1-210 Health Insurance	21,581.43
4150.1-230 NHRS Group I	7,260.49
4150.1-240 Meetings/Workshops	65.00
4150.1-295 Mileage Reimburseme	63.25
4150.1-340 Bank Serv/Charges	70.25
4150.1-341 Telephone/Internet	3,312.65
4150.1-390 Softwre Sup/License	5,995.00
4150.1-391 Tax Mapping	2,877.00
4150.1-394 Subcontractors	
4150.1-394 Subcontractors - Oth	1,563.00
4150.1-394.1 Trts - Acct Maint	4,367.71
Total 4150.1-394 Subcontractors	5,930.71
4150.1-560 Dues/Associations	1,232.00
4150.1-565 Newspaper Notices	512.00
4150.1-610 General Supplies	628.10
4150.1-610.1 Trustees General	70.00
4150.1-620 Office Supplies	1,085.14
4150.1-625 Postage	1,585.05
4150.1-630 Equip Repairs/Maint	116.99
4150.1-670 Books/Periodicals	1,440.13
4150.1-740 Machinery/Equipment	1,846.24
4150.1-820 Dd Srch/Rec/Copies	369.30
4150.6 INFORMATION SYSTEMS	21,726.00
4150.6.1 Webmaster	1,500.00
Total 4150.1 SELECTMEN	79,266.73

4150.2 AUDITORS

4150.2-301 External Auditing	11,750.00
Total 4150.2 AUDITORS	11,750.00

4150.3 ASSESSING

4150.3-312 Assessing Services	37,947.50
Total 4150.3 ASSESSING	37,947.50

4150.4 TAX COLLECTOR

4150.4-130 Tax Collector Sal	18,500.00
4150.4-135 Assist Tax Collect	1,049.75

4150.4-341 Telephone/Internet	2,049.88	
4150.4-560 Dues/Associations	40.00	
4150.4-612 Grftn Cnty Reg Deed	42.75	
4150.4-620 Office Supplies	726.25	
4150.4-625 Postage	1,496.60	
4150.4-630 Equip/Repairs/Maint	250.00	
Total 4150.4 TAX COLLECTOR	<u>24,155.23</u>	
4150.5 TREASURER		
4150.5-130 Treasurer Salary	5,000.00	
4150.5-135 Deputy Treasurer	229.50	
4150.5-295 Mileage Reimburse	540.40	
4150.5-560 Dues/Associations	50.00	
4150.5-620 Office Supplies	71.37	
Total 4150.5 TREASURER	<u>5,891.27</u>	
Total 4150 FINANCIAL ADMINISTRATION		159,010.73
4153 LEGAL EXPENSES		
4153.1-320 General Legal Exp	6,416.71	
Total 4153 LEGAL EXPENSES		6,416.71
4155 PERSONNELADMINISTRATION	23,623.75	
		23,623.75
4191 PLANNING AND ZONING		
4191.1 PLANNING		
4191.1-115 Secretary Salary	1,705.00	
4191.1-240 Meetings/Workshops	89.90	
4191.1-565 Newspaper Notices	442.00	
4191.1-620 Offices Supplies	101.83	
4191.1-625 Postage	264.65	
4191.1-670 Books/Periodicals	15.50	
Total 4191.1 PLANNING	<u>2,618.88</u>	
4191.2 ZONING		
4191.2-115 Secretary Salary	550.00	
4191.2-240 Meetings/Workshops	89.98	
4191.2-320 Legal	436.80	
4191.2-565 Newspaper Notices	903.00	
4191.2-620 Office Supplies	64.99	
4191.2-625 Postage	156.05	
4191.2-670 Books/Periodicals	10.50	
Total 4191.2 ZONING	<u>2,211.32</u>	

4191.3 HISTORIC DISTRICT COMM		
4191.3-115 Secretary Salary	150.00	
4191.3-565 Newspaper Notices	110.00	
4191.3-620 Office Supplies	8.15	
4191.3-625 Postage	8.30	
Total 4191.3 HISTORIC DISTRICT COMM	<u>276.45</u>	
Total 4191 PLANNING AND ZONING		5,106.65
4194 GEN GOVERNMENT BUILDINGS		
4194.1-115 Custodial Services	15,620.00	
4194.1-322 Community Hall Rent	1,500.00	
4194.1-390 Generator	1,585.54	
4194.1-394 Subcontractors	1,867.28	
4194.1-410 Electricity	16,512.51	
4194.1-411 Heating	8,259.71	
4194.1-420 Security	4,483.43	
4194.1-430 Repairs/Maintenance	11,512.82	
4194.1-450 Snow Removal	1,500.00	
4194.1-610 Supplies	1,125.55	
Total 4194 GEN GOVERNMENT BUILDINGS	<u>63,966.84</u>	
4195 CEMETERIES		
4195.1-394 Subcontractors	6,585.00	
4195.1-635 Gasoline	0.00	
Total 4195 CEMETERIES	<u>6,585.00</u>	
4196 INSURANCES (ALL OTHER)		
4196.1-250 Unemployment Comp	500.00	
4196.1-260 Worker Compensation	8,086.55	
4196.1-480 Property insurance	21,086.00	
Total 4196 INSURANCES (ALL OTHER)	<u>29,672.55</u>	
4197 REGIONAL ASSOCIATIONS		
4197.3-1 Newfound Lake Reg Asso	2,000.00	
4197.4-560 LRPC Annual dues	2,328.00	
Total 4197 REGIONAL ASSOCIATIONS	<u>4,328.00</u>	
4210 POLICE		
4210.1-110 Police Chief Wages	70,000.00	
4210.1-116 Part-Time Officers	16,962.50	

4210.1-230	NHRS Group II	19,194.21	
4210.1-341	Telephone	2,822.02	
4210.1-560	Dues/Associations	200.00	
4210.1-620	Office Supplies	130.29	
4210.1-625	Postage	189.20	
4210.1-630	Equip Repairs/Maint	320.97	
4210.1-635	Fuel	1,275.07	
4210.1-660	Cruiser Repairs/Main		
4210.1-660.2	Car #2	211.00	
4210.1-660.3	Car #1 SUV	1,253.63	
Total 4210.1-660	Cruiser Repairs/Main	1,464.63	
4210.1-695	Clothing/Uniforms	351.08	
4210.1-810	Meals	85.00	
4210.2-320	Area Prosecutor	1,250.00	
4210.5-395	Dispatching Service	22,798.76	
Total 4210	POLICE		137,043.73
4220 FIRE			
4220.1-292	Mileage Reimburse	64.96	
4220.1-341	Telephone	2,523.83	
4220.1-610	General Supplies	681.41	
4220.1-620	Office Supplies	486.20	
4220.1-625	Postage	97.50	
4220.1-635	Fuel	3,027.13	
4220.1-695	Clothing/Uniforms	195.98	
4220.1-740	Machinery/Equipment	12,883.84	
4220.1-830	NH State Fees	148.25	
4220.2-110	Fire Chief Wages	2,500.00	
4220.2-115	FirefighterEMS Wage	63,623.78	
4220.2-116	Forest Fire Exp	3,447.44	
4220.2-810	Meals	1,084.46	
4220.4-240	Seminars/Training	2,147.86	
4220.5-395	Dispatching	17,476.36	
4220.5-395.1	Comstar	3,933.14	
4220.5-430	I Am Respd' Contr	660.00	
4220.5-560	Dues/Membership	420.00	
4220.5-630	Commun/Maintenance	639.13	
4220.6-430	Defib Fire Contract	34.99	
4220.6-630	Equip Repairs/Maint	10,814.05	
4220.7-350	Immunizations	971.00	

4220.7-610 Medical Supplies	5,694.96	
Total 4220 FIRE		133,556.27
4240 BUILDING COMPLIANCE		
4240.2-115 Compliance Officer	2,000.00	
Total 4240 BUILDING COMPLIANCE		2,000.00
4311 HIGHWAY AND STREETS		
4311.1-115 Highway Wage	13,844.50	
4311.1-240 Seminars/Training	50.00	
4311.1-295 MileageReimbursement	63.25	
4311.1-630 Equip Repairs/Maint	15,094.04	
4311.1-635 Fuel	1,967.26	
4311.1-637 Sand/Gravel	4,487.50	
4311.1-740 Equipment	7,799.76	
4311.1-830 NH State fees	0.00	
4311.5-391 Equipment Rental	7,645.00	
4311.5-394 Subcontractors	4,869.00	
4311.5-450 Snow Removal		
4311.5-450 Snow Removal-Othe	7,612.00	
4311.5-450.1 Private Driveways	28,320.00	
Total 4311.5-450 Snow Removal	35,932.00	
4311.5-610 Supplies	349.48	
4311.5-636 Salt/Winter Sand	1,930.00	
4312.1-730 Paving & Reconstruct	8,219.30	
4312.2-810 Roads Maintenance	15,170.65	
Total 4311 HIGHWAY AND STREETS		117,421.74
4324 SOLID WASTE DISPOSAL		
4324.4 Refuse		
4324.4.2 Bristol Transfer Stat	22,500.00	
4324.4.3 Curbside Trash Dispos	100,449.96	
4324.4.4 Trash Bin Purchase	1,038.00	
Total 4324.4 Refuse	123,987.96	
4324.5 Hazardous Waste	1,015.00	
Total 4324 SOLID WASTE DISPOSAL		125,002.96
4411 HEALTH		
4411.1-115 Health Officer	1,000.00	
Total 4411 HEALTH		1,000.00

4415 HEALTH AGENCIES

4415.1 Hospitals	900.00
4415.10 American Red Cross	300.00
4415.11 Bridge House	2,000.00
4415.12 Day Away	750.00
4415.2 Pemi- B Health Agency	2,864.00
4415.3 Grafton Cty Senior Citiz	450.00
4415.5 Voices Against Violence	880.00
4415.6 Tri-County Community	311.00
4415.7 LRVNA-NANA	4,500.00
4415.8 Lakes Reg. Mental Healt	1,750.00
4415.9 CADY FUND	2,000.00

Total 4415 HEALTH AGENCIES		16,705.00
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4442 WELFARE

4442.1-115 Welfare Officer	3,499.92
4442.1-135 Welfare Assistant	1,000.00

Total 4442 WELFARE		4,499.92
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4520 PARKS AND RECREATION

4520.1 Community Center	6,909.00
4520.2-730 Rec Property Maint.	2,435.00
4520.5 TOWN BEACH	
4520.5-115 Beach Attendant	3,292.25
4520.5-116 Secretary	50.00
4520.5-430 Repairs/Maintenance	4,514.17
4520.5-440 Restroom Facilities	1,040.00
4520.5-550 Beach Permits	82.51

Total 4520.5 TOWN BEACH	8,978.93
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4520.6 TOWN COMMONS

4520.6-394 Subcontractors	1,886.25
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Total 4520.6 TOWN COMMONS	1,886.25
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Total 4520 PARKS AND RECREATION		20,209.18
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4550 LIBRARY

4550.1-115 Librarian Wages	3,655.00
4550.1-341 Telephone	753.33
4550.1-610 General Supplies	6,400.00

4550.2-115 Asst Librarian wage	2,006.26	
Total 4550 LIBRARY		12,814.59
4583 PATRIOTIC PURPOSES	175.00	
		175.00
4611 CONSERVATION		
4611.2-115 Secretary Wages	300.00	
4611.2-240 Seminars/ Training	125.00	
4611.2-490 Trail Plan & Maint	969.57	
4611.2-560 Dues/Subscriptions	385.00	
4611.2-610 Supplies	319.29	
4611.2-692 Maint of Trees	1,016.52	
Total 4611 CONSERVATION		3,115.38
4711 DEBT SERVICE (PRINCIPAL)		
4711.4-980 Conserv'n Land /05-26	54,054.06	
4711.5-980 Fire Truck/ 07-20	14,574.11	
4711.6-980 Hywy Back Hoe/11-21	14,378.39	
4711.7-980 Academy Bldg /12-23	160,000.00	
Total 4711 DEBT SERVICE (PRINCIPAL)		243,006.56
4721 DEBT SERVICE (INTEREST)		
4721.4-981 Conservation Land	8,043.55	
4721.5-981 Fire Truck	94.38	
4721.6-981 Highway Back Hoe	964.32	
4721.7-981 Academy Bldg Loan	10,219.41	
Total 4721 DEBT SERVICE (INTEREST)		19,321.66
4909 CAP OUTLAY - NOT BLDGS		
4909.1-341 Tel system,2021	4,086.00	
4909.1-730.4 Trees From River	7,200.00	
Total 4909 CAP OUTLAY - NOT BLDGS	11,286.00	11,286.00
4912.1-Due from Pol Detail	517.50	
		517.50
4920 TAXES PURCHASED BY TOWN	8,327.51	
		8,327.51
4925 ABATEMENTS/REFUNDS	5,336.01	
		5,336.01

4931 TAXES GRAFTON COUNTY	528,565.00	
		528,565.00
4932 B/H VILLAGE DISTRICT	65,818.86	
		65,818.86
4933 NEWFOUND AREA SCHOOL	921,809.00	
		921,809.00
4940 WARRANT ARTICLES		
4940.161 George Rd repair 2021	3,370.00	
4940.168 Gen'r20/21	65,786.14	
4940.169 Clerk software	11,400.00	
4940.170 Indian Pt, 22'	99,127.94	
4940.171 Gazebo 2021	2,960.00	
4940.172 Cap. Res/Art 2020	85,700.00	
4940.173 Police Cap Resv 20'	3,000.00	
4940.174 Conservation Fund 20'	750.00	
4940.175 Town Forest 20'	1,000.00	
Total 4940 WARRANT ARTICLES		273,094.08
	TOTAL EXPENDED	3,072,983.80

BOND PAYMENTS SCHEDULE

FISCAL YEAR 07/01/2022-06/30/2023					
LOAN DESCRIPTION	YEAR OF MATURITY	BEGINNING BALANCE	PRINCIPAL PAYMENT	INTEREST PAYMENT	ENDING BALANCE
Hebron Town Forest	2026	\$ 209,274.79	\$ 54,054.00	\$ 3,896.00	\$ 155,220.73
Academy Building Renovations and Addition-2018	2023	\$ 238,578.49	\$ 160,000.00	\$ 3,775.08	\$ 78,578.49
	TOTALS	\$ 447,853.28	\$ 214,054.00	\$ 7,671.08	\$ 233,799.22

REPORT OF TOWN CLERK: 07/01/2020-06/30/2021

DESCRIPTION	TOWN ACCOUNT	07/01/2020-06/30/2021
Boat Taxes	3189.10	2,166.96
Vehicle Registrations	3220.30	188,888.00
Titles	3220.40	416.00
Municipal Agent Fees	3220.50	4,951.00
Dog Licenses	3290.10	543.50
Dog License Fines	3290.20	0.00
Filing Fees	3290.80	0.00
Vital Statistics	3290.50	235.00
UCC	3210.40	270.00
Marriage Licenses	3290.30	250.00
Copies	3509.20	0.00
Beach Permits	3290.11	4,500.00
Pole Fees	3290.13	0.00
Cemetery Corner Markers	3409.10	150.00
Voter Checklist	3509.30	485.00
Returned Check Fee	3190.13	0.00
Miscellaneous	3509.30	23.21
TOTAL INCOME		202,878.67
Plus Petty Cash	1300.00	0.00
TOTAL FUNDS REMITTED TO TREASURER		202,878.67



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Hebron

For reporting year Jan 1, 2020 through Dec 31, 2020.

Trustees

Name	Position	Term Expires
Parker Griffin	Chairperson	6/30/2022

Ledger Summary

Number of Fund Records	58
Ledger End of Year Balance	\$1,012,862.17

This ledger was reviewed for accuracy and submitted electronically under penalty of perjury on August 4, 2021 by Parker Griffin on behalf of the Trustees of Trust Funds of Hebron.



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Report of Trust and Capital Reserve Funds

Fund Name		Date Of Creation		Fund EOY Balance			
Adams, Rodney		12/31/1977		\$1,095.50			
Type: Trust		Purpose: Cemetery Perpetual Care		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$421.77	\$0.00	\$111.31	\$6.56	\$0.00	\$0.00	\$539.64
Income	BOY Balance	Income	Expended	EOY Balance			
	\$532.79	\$23.07	\$0.00	\$555.86			
Fund Name		Date Of Creation		Fund EOY Balance			
Adams, Stella		12/31/1981		\$2,817.39			
Type: Trust		Purpose: Cemetery Trust (Other)		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$1,238.01	\$0.00	\$287.27	\$16.85	\$0.00	\$0.00	\$1,542.13
Income	BOY Balance	Income	Expended	EOY Balance			
	\$1,215.96	\$59.30	\$0.00	\$1,275.26			
Fund Name		Date Of Creation		Fund EOY Balance			
Assessment Services Contract Payment		3/13/2012		\$22,833.30			
Type: Capital Reserve (RSA 34/35)		Purpose: Capital Reserve (Other)		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$36,128.54	\$8,600.00	(\$147.61)	\$384.93	\$0.00	\$25,602.00	\$19,363.86
Income	BOY Balance	Income	Expended	EOY Balance			
	\$2,911.96	\$557.48	\$0.00	\$3,469.44			
Fund Name		Date Of Creation		Fund EOY Balance			
Bancroft, Charles		12/31/1985		\$4,704.12			
Type: Trust		Purpose: Library		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$2,518.23	\$0.00	\$482.62	\$28.13	\$0.00	\$0.00	\$3,028.98
Income	BOY Balance	Income	Expended	EOY Balance			
	\$1,576.10	\$99.04	\$0.00	\$1,675.14			
Fund Name		Date Of Creation		Fund EOY Balance			
Baptist Parsonage		12/31/1896		\$1,272.52			
Type: Trust		Purpose: Discretionary/Benefit of the Town		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$599.42	\$0.00	\$130.02	\$7.61	\$0.00	\$0.00	\$737.05
Income	BOY Balance	Income	Expended	EOY Balance			
	\$508.67	\$26.80	\$0.00	\$535.47			



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Report of Trust and Capital Reserve Funds

Fund Name		Date Of Creation					Fund EOY Balance
Barnard, Lue		12/31/1943					\$366.33
Type: Trust		Purpose: Cemetery Perpetual Care			How Invested: Common Investment		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$140.70	\$0.00	\$37.22	\$2.19	\$0.00	\$0.00	\$180.11
Income	BOY Balance	Income	Expended				EOY Balance
	\$178.50	\$7.72	\$0.00				\$186.22

Fund Name		Date Of Creation					Fund EOY Balance
Capital Equipment - Highway		12/31/1981					\$67,578.71
Type: Capital Reserve (RSA 34/35)		Purpose: Capital Reserve (Other)			How Invested: Common Investment		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$49,491.89	\$10,000.00	\$2,803.04	\$643.83	\$0.00	\$0.00	\$62,938.76
Income	BOY Balance	Income	Expended				EOY Balance
	\$3,755.89	\$884.06	\$0.00				\$4,639.95

Fund Name		Date Of Creation					Fund EOY Balance
Cemetery Tombstone & Fence		12/31/2010					\$10,807.61
Type: Capital Reserve (RSA 34/35)		Purpose: Capital Reserve (Other)			How Invested: Common Investment		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$7,677.40	\$2,000.00	\$461.68	\$98.33	\$0.00	\$0.00	\$10,237.41
Income	BOY Balance	Income	Expended				EOY Balance
	\$434.15	\$136.05	\$0.00				\$570.20

Fund Name		Date Of Creation					Fund EOY Balance
Coburn, Fred		12/31/1923					\$912.24
Type: Trust		Purpose: Cemetery Perpetual Care			How Invested: Common Investment		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$351.38	\$0.00	\$92.69	\$5.46	\$0.00	\$0.00	\$449.53
Income	BOY Balance	Income	Expended				EOY Balance
	\$443.49	\$19.22	\$0.00				\$462.71

Fund Name		Date Of Creation					Fund EOY Balance
Common Landscape and Care		12/31/1970					\$14,040.44
Type: Capital Reserve (RSA 34/35)		Purpose: Discretionary/Benefit of the Town			How Invested: Common Investment		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$11,163.46	\$0.00	\$532.68	\$157.84	\$0.00	\$0.00	\$11,853.98
Income	BOY Balance	Income	Expended				EOY Balance
	\$1,975.11	\$211.35	\$0.00				\$2,186.46



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Fund Name		Date Of Creation		Fund EOY Balance			
Communications		12/31/1994		\$30,167.83			
Type: Capital Reserve (RSA 34/35)		Purpose: Capital Reserve (Other)		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$21,267.78	\$5,000.00	\$1,297.89	\$281.22	\$0.00	\$0.00	\$27,846.89
Income	BOY Balance	Income	Expended	EOY Balance			
	\$1,933.42	\$387.52	\$0.00	\$2,320.94			
Fund Name		Date Of Creation		Fund EOY Balance			
Cownern, Allen, DeVore		12/31/1997		\$6,263.37			
Type: Trust		Purpose: Cemetery Trust (Other)		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$2,751.43	\$0.00	\$638.64	\$37.46	\$0.00	\$0.00	\$3,427.53
Income	BOY Balance	Income	Expended	EOY Balance			
	\$2,703.97	\$131.87	\$0.00	\$2,835.84			
Fund Name		Date Of Creation		Fund EOY Balance			
Creamer, Charles		12/31/1961		\$366.33			
Type: Trust		Purpose: Cemetery Perpetual Care		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$140.70	\$0.00	\$37.22	\$2.19	\$0.00	\$0.00	\$180.11
Income	BOY Balance	Income	Expended	EOY Balance			
	\$178.50	\$7.72	\$0.00	\$186.22			
Fund Name		Date Of Creation		Fund EOY Balance			
Culvert Repair & Maintenance		3/10/2015		\$42,289.90			
Type: Capital Reserve (RSA 34/35)		Purpose: Capital Reserve (Other)		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$32,666.64	\$5,000.00	\$1,658.48	\$417.47	\$0.00	\$0.00	\$39,742.59
Income	BOY Balance	Income	Expended	EOY Balance			
	\$1,977.29	\$570.02	\$0.00	\$2,547.31			
Fund Name		Date Of Creation		Fund EOY Balance			
Dry Hydrant		3/10/2015		\$22,073.01			
Type: Capital Reserve (RSA 34/35)		Purpose: Capital Reserve (Other)		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$19,062.83	\$100.00	\$752.11	\$246.97	\$0.00	\$0.00	\$20,161.91
Income	BOY Balance	Income	Expended	EOY Balance			
	\$1,580.14	\$330.96	\$0.00	\$1,911.10			



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Report of Trust and Capital Reserve Funds

Fund Name		Date Of Creation		Fund EOY Balance			
Emergency Contingency		12/31/2003		\$10,758.25			
Type: Capital Reserve (RSA 34/35)		Purpose: Capital Reserve (Other)		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$13,196.69	\$0.00	\$146.26	\$185.02	\$0.00	\$7,200.00	\$6,327.97
Income	BOY Balance	Income	Expended	EOY Balance			
	\$4,175.98	\$254.30	\$0.00	\$4,430.28			

Fund Name		Date Of Creation		Fund EOY Balance			
Emerson, Thomas		12/31/1940		\$470.57			
Type: Trust		Purpose: Library		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$251.82	\$0.00	\$48.27	\$2.81	\$0.00	\$0.00	\$302.90
Income	BOY Balance	Income	Expended	EOY Balance			
	\$157.76	\$9.91	\$0.00	\$167.67			

Fund Name		Date Of Creation		Fund EOY Balance			
EMS Fund		3/14/1995		\$293,919.50			
Type: Capital Reserve (RSA 34/35)		Purpose: Police/Fire		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$215,329.35	\$15,000.00	\$12,187.01	\$3,130.35	\$0.00	\$0.00	\$245,646.71
Income	BOY Balance	Income	Expended	EOY Balance			
	\$44,047.99	\$4,224.80	\$0.00	\$48,272.79			

Fund Name		Date Of Creation		Fund EOY Balance			
Fire Capital Expenditures		3/11/1980		\$223,767.51			
Type: Capital Reserve (RSA 34/35)		Purpose: Police/Fire		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$139,189.34	\$20,000.00	\$10,674.12	\$2,283.80	\$0.00	\$0.00	\$172,147.26
Income	BOY Balance	Income	Expended	EOY Balance			
	\$48,518.16	\$3,102.09	\$0.00	\$51,620.25			

Fund Name		Date Of Creation		Fund EOY Balance			
Flint, Arther		12/31/1938		\$91.53			
Type: Trust		Purpose: Cemetery Perpetual Care		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$35.13	\$0.00	\$9.30	\$0.54	\$0.00	\$0.00	\$44.97
Income	BOY Balance	Income	Expended	EOY Balance			
	\$44.64	\$1.92	\$0.00	\$46.56			



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Fund Name		Date Of Creation		Fund EOY Balance			
Franklin Fogg		12/31/1909		\$3,634.53			
Type: Trust		Purpose: Discretionary/Benefit of the Town		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$907.26	\$0.00	\$366.07	\$21.73	\$0.00	\$0.00	\$1,295.06
Income	BOY Balance	Income	Expended	EOY Balance			
	\$2,262.94	\$76.53	\$0.00	\$2,339.47			
Fund Name		Date Of Creation		Fund EOY Balance			
George Road Relocation Capital Reserve Fund		3/12/2019		\$1,134.44			
Type: Capital Reserve (RSA 34/35)		Purpose: Capital Reserve (Other)		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$1,060.52	\$0.00	\$34.10	\$12.75	\$0.00	\$0.00	\$1,107.37
Income	BOY Balance	Income	Expended	EOY Balance			
	\$9.99	\$17.08	\$0.00	\$27.07			
Fund Name		Date Of Creation		Fund EOY Balance			
George, Ellen		12/31/1904		\$470.57			
Type: Trust		Purpose: Library		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$251.82	\$0.00	\$48.27	\$2.81	\$0.00	\$0.00	\$302.90
Income	BOY Balance	Income	Expended	EOY Balance			
	\$157.76	\$9.91	\$0.00	\$167.67			
Fund Name		Date Of Creation		Fund EOY Balance			
George, Ellen		12/31/1904		\$366.33			
Type: Trust		Purpose: Cemetery Perpetual Care		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$140.70	\$0.00	\$37.22	\$2.19	\$0.00	\$0.00	\$180.11
Income	BOY Balance	Income	Expended	EOY Balance			
	\$178.50	\$7.72	\$0.00	\$186.22			
Fund Name		Date Of Creation		Fund EOY Balance			
Government Building Repair		12/31/2005		\$2,844.80			
Type: Capital Reserve (RSA 34/35)		Purpose: Maintenance and Repair		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$21.66	\$0.00	\$234.30	\$31.98	\$0.00	\$0.00	\$287.94
Income	BOY Balance	Income	Expended	EOY Balance			
	\$2,514.04	\$42.82	\$0.00	\$2,556.86			



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Fund Name		Date Of Creation		Fund EOY Balance			
Gurney, Elizabeth		12/31/1949		\$366.33			
Type: Trust		Purpose: Cemetery Perpetual Care		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$140.70	\$0.00	\$37.22	\$2.19	\$0.00	\$0.00	\$180.11
Income	BOY Balance	Income	Expended	EOY Balance			
	\$178.50	\$7.72	\$0.00	\$186.22			
Fund Name		Date Of Creation		Fund EOY Balance			
Hammond, Susan		12/31/1910		\$91.53			
Type: Trust		Purpose: Cemetery Perpetual Care		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$35.13	\$0.00	\$9.30	\$0.54	\$0.00	\$0.00	\$44.97
Income	BOY Balance	Income	Expended	EOY Balance			
	\$44.64	\$1.92	\$0.00	\$46.56			
Fund Name		Date Of Creation		Fund EOY Balance			
Hazelton, Hattie		12/31/1936		\$366.33			
Type: Trust		Purpose: Cemetery Perpetual Care		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$140.70	\$0.00	\$37.22	\$2.19	\$0.00	\$0.00	\$180.11
Income	BOY Balance	Income	Expended	EOY Balance			
	\$178.50	\$7.72	\$0.00	\$186.22			
Fund Name		Date Of Creation		Fund EOY Balance			
Hebron Town Forest		3/9/2021		\$1,094.48			
Type: Capital Reserve (RSA 34/35)		Purpose: Maintenance and Repair		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$0.00	\$1,000.00	\$90.61	\$0.72	\$0.00	\$0.00	\$1,091.33
Income	BOY Balance	Income	Expended	EOY Balance			
	\$0.00	\$3.15	\$0.00	\$3.15			
Fund Name		Date Of Creation		Fund EOY Balance			
Hemphill, Ester		12/31/1896		\$183.26			
Type: Trust		Purpose: Cemetery Perpetual Care		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$70.40	\$0.00	\$18.62	\$1.09	\$0.00	\$0.00	\$90.11
Income	BOY Balance	Income	Expended	EOY Balance			
	\$89.29	\$3.86	\$0.00	\$93.15			



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Fund Name		Date Of Creation		Fund EOY Balance			
Jesseman, Viola		12/31/1957		\$366.33			
Type: Trust		Purpose: Cemetery Perpetual Care		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$140.70	\$0.00	\$37.22	\$2.19	\$0.00	\$0.00	\$180.11
Income	BOY Balance	Income	Expended	EOY Balance			
	\$178.50	\$7.72	\$0.00	\$186.22			
Fund Name		Date Of Creation		Fund EOY Balance			
Jewell, Celia & Mary		12/31/1942		\$183.26			
Type: Trust		Purpose: Cemetery Perpetual Care		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$70.40	\$0.00	\$18.62	\$1.09	\$0.00	\$0.00	\$90.11
Income	BOY Balance	Income	Expended	EOY Balance			
	\$89.29	\$3.86	\$0.00	\$93.15			
Fund Name		Date Of Creation		Fund EOY Balance			
Jewell, Frank		12/31/1972		\$545.84			
Type: Trust		Purpose: Cemetery Perpetual Care		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$210.69	\$0.00	\$55.46	\$3.26	\$0.00	\$0.00	\$269.41
Income	BOY Balance	Income	Expended	EOY Balance			
	\$264.93	\$11.50	\$0.00	\$276.43			
Fund Name		Date Of Creation		Fund EOY Balance			
Kemp, D. N.		12/31/1892		\$1,403.13			
Type: Trust		Purpose: Cemetery Perpetual Care		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$540.99	\$0.00	\$142.57	\$8.39	\$0.00	\$0.00	\$691.95
Income	BOY Balance	Income	Expended	EOY Balance			
	\$681.66	\$29.52	\$0.00	\$711.18			
Fund Name		Date Of Creation		Fund EOY Balance			
Lane, Agnes		12/31/1969		\$366.33			
Type: Trust		Purpose: Cemetery Perpetual Care		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$140.70	\$0.00	\$37.22	\$2.19	\$0.00	\$0.00	\$180.11
Income	BOY Balance	Income	Expended	EOY Balance			
	\$178.50	\$7.72	\$0.00	\$186.22			



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Fund Name		Date Of Creation		Fund EOY Balance			
McClure, Justin		12/31/1927		\$729.12			
Type: Trust		Purpose: Cemetery Perpetual Care		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$281.07	\$0.00	\$74.09	\$4.37	\$0.00	\$0.00	\$359.53
Income	BOY Balance	Income	Expended	EOY Balance			
	\$354.23	\$15.36	\$0.00	\$369.59			
Fund Name		Date Of Creation		Fund EOY Balance			
Morgan, Harry		12/31/1960		\$1,824.42			
Type: Trust		Purpose: Cemetery Perpetual Care		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$702.81	\$0.00	\$185.37	\$10.90	\$0.00	\$0.00	\$899.08
Income	BOY Balance	Income	Expended	EOY Balance			
	\$886.93	\$38.41	\$0.00	\$925.34			
Fund Name		Date Of Creation		Fund EOY Balance			
Morse, William		12/31/1914		\$183.26			
Type: Trust		Purpose: Cemetery Perpetual Care		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$70.40	\$0.00	\$18.62	\$1.09	\$0.00	\$0.00	\$90.11
Income	BOY Balance	Income	Expended	EOY Balance			
	\$89.29	\$3.86	\$0.00	\$93.15			
Fund Name		Date Of Creation		Fund EOY Balance			
Noyes, David & Isaac		12/31/1985		\$3,649.00			
Type: Trust		Purpose: Cemetery Perpetual Care		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$1,405.60	\$0.00	\$370.77	\$21.82	\$0.00	\$0.00	\$1,798.19
Income	BOY Balance	Income	Expended	EOY Balance			
	\$1,773.96	\$76.85	\$0.00	\$1,850.81			
Fund Name		Date Of Creation		Fund EOY Balance			
Planting & Care of Trees & Shrubs in the Hebron Village Cemetery in Loving Memory of Quinten Lonske		10/14/2016		\$4,248.36			
Type: Trust		Purpose: Cemetery Trust (Other)		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$3,353.29	\$0.00	\$442.94	\$25.39	\$0.00	\$0.00	\$3,821.62
Income	BOY Balance	Income	Expended	EOY Balance			
	\$337.29	\$89.45	\$0.00	\$426.74			



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Fund Name		Date Of Creation		Fund EOY Balance			
Police Cruiser		3/13/1990		\$29,237.01			
Type: Capital Reserve (RSA 34/35)		Purpose: Police/Fire		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$14,498.13	\$10,500.00	\$1,602.70	\$207.02	\$0.00	\$0.00	\$26,807.85
Income	BOY Balance	Income	Expended	EOY Balance			
	\$2,128.97	\$300.19	\$0.00	\$2,429.16			

Fund Name		Date Of Creation		Fund EOY Balance			
Powers, Deborah		12/31/1896		\$3,131.66			
Type: Trust		Purpose: Cemetery Trust (Other)		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$1,375.69	\$0.00	\$319.32	\$18.72	\$0.00	\$0.00	\$1,713.73
Income	BOY Balance	Income	Expended	EOY Balance			
	\$1,351.99	\$65.94	\$0.00	\$1,417.93			

Fund Name		Date Of Creation		Fund EOY Balance			
Preservation of Records Reserve Fund		5/14/2019		\$11,338.44			
Type: Capital Reserve (RSA 34/35)		Purpose: Capital Reserve (Other)		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$5,412.73	\$5,000.00	\$633.39	\$69.52	\$0.00	\$0.00	\$11,115.64
Income	BOY Balance	Income	Expended	EOY Balance			
	\$118.73	\$104.07	\$0.00	\$222.80			

Fund Name		Date Of Creation		Fund EOY Balance			
Road Emergency Repairs		3/10/2015		\$54,818.01			
Type: Capital Reserve (RSA 34/35)		Purpose: Capital Reserve (Other)		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$43,949.85	\$5,000.00	\$2,059.20	\$558.32	\$0.00	\$0.00	\$51,567.37
Income	BOY Balance	Income	Expended	EOY Balance			
	\$2,492.05	\$758.59	\$0.00	\$3,250.64			

Fund Name		Date Of Creation		Fund EOY Balance			
Rogers & Nutting		12/31/1965		\$3,649.00			
Type: Trust		Purpose: Cemetery Perpetual Care		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$1,405.60	\$0.00	\$370.77	\$21.82	\$0.00	\$0.00	\$1,798.19
Income	BOY Balance	Income	Expended	EOY Balance			
	\$1,773.96	\$76.85	\$0.00	\$1,850.81			



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Fund Name		Date Of Creation		Fund EOY Balance			
Rogers, Mary		12/31/1965		\$4,704.12			
Type: Trust		Purpose: Library		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$2,518.23	\$0.00	\$482.62	\$28.13	\$0.00	\$0.00	\$3,028.98
Income	BOY Balance	Income	Expended	EOY Balance			
	\$1,576.10	\$99.04	\$0.00	\$1,675.14			

Fund Name		Date Of Creation		Fund EOY Balance			
Rogers, Mary		12/31/1965		\$10,161.36			
Type: Trust		Purpose: Cemetery Trust (Other)		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$4,170.91	\$0.00	\$1,034.17	\$60.76	\$0.00	\$0.00	\$5,265.84
Income	BOY Balance	Income	Expended	EOY Balance			
	\$4,681.52	\$214.00	\$0.00	\$4,895.52			

Fund Name		Date Of Creation		Fund EOY Balance			
Ross, William & Mary		12/31/1965		\$729.12			
Type: Trust		Purpose: Cemetery Perpetual Care		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$281.07	\$0.00	\$74.09	\$4.37	\$0.00	\$0.00	\$359.53
Income	BOY Balance	Income	Expended	EOY Balance			
	\$354.23	\$15.36	\$0.00	\$369.59			

Fund Name		Date Of Creation		Fund EOY Balance			
Russell, Mary & Ruth		12/31/1989		\$3,131.66			
Type: Trust		Purpose: Cemetery Trust (Other)		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$1,375.69	\$0.00	\$319.32	\$18.72	\$0.00	\$0.00	\$1,713.73
Income	BOY Balance	Income	Expended	EOY Balance			
	\$1,351.99	\$65.94	\$0.00	\$1,417.93			

Fund Name		Date Of Creation		Fund EOY Balance			
Russell, Mary & Ruth		12/31/1989		\$10,935.56			
Type: Trust		Purpose: Cemetery Perpetual Care		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$4,215.56	\$0.00	\$1,111.15	\$65.42	\$0.00	\$0.00	\$5,392.13
Income	BOY Balance	Income	Expended	EOY Balance			
	\$5,313.11	\$230.32	\$0.00	\$5,543.43			



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Fund Name		Date Of Creation		Fund EOY Balance			
Sanborn, N.W & Gwen		12/31/1990		\$1,824.42			
Type: Trust		Purpose: Cemetery Perpetual Care		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$702.81	\$0.00	\$185.37	\$10.90	\$0.00	\$0.00	\$899.08
Income	BOY Balance	Income	Expended	EOY Balance			
	\$886.93	\$38.41	\$0.00	\$925.34			
Fund Name		Date Of Creation		Fund EOY Balance			
Security Alarm		12/31/2010		\$4,504.06			
Type: Capital Reserve (RSA 34/35)		Purpose: Capital Reserve (Other)		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$1,006.77	\$2,500.00	\$316.10	\$21.67	\$0.00	\$0.00	\$3,844.54
Income	BOY Balance	Income	Expended	EOY Balance			
	\$625.05	\$34.47	\$0.00	\$659.52			
Fund Name		Date Of Creation		Fund EOY Balance			
Stanyon, Annie		12/31/1918		\$729.12			
Type: Trust		Purpose: Cemetery Perpetual Care		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$281.07	\$0.00	\$74.09	\$4.37	\$0.00	\$0.00	\$359.53
Income	BOY Balance	Income	Expended	EOY Balance			
	\$354.23	\$15.36	\$0.00	\$369.59			
Fund Name		Date Of Creation		Fund EOY Balance			
Town Beach Improvement		12/31/1945		\$6,883.85			
Type: Capital Reserve (RSA 34/35)		Purpose: Capital Reserve (Other)		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$3,245.06	\$0.00	\$386.86	\$77.39	\$0.00	\$0.00	\$3,709.31
Income	BOY Balance	Income	Expended	EOY Balance			
	\$3,070.91	\$103.63	\$0.00	\$3,174.54			
Fund Name		Date Of Creation		Fund EOY Balance			
Town Hall Fund		12/31/2011		\$1,337.57			
Type: Capital Reserve (RSA 34/35)		Purpose: Capital Reserve (Other)		How Invested: Common Investment			
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$1,094.12	\$0.00	\$49.02	\$15.04	\$0.00	\$0.00	\$1,158.18
Income	BOY Balance	Income	Expended	EOY Balance			
	\$159.26	\$20.13	\$0.00	\$179.39			



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Report of Trust and Capital Reserve Funds

Fund Name		Date Of Creation					Fund EOY Balance
Town Offices Expansion and Refurbishment		3/13/2012					\$84,056.23
Type: Capital Reserve (RSA 34/35)		Purpose: Capital Reserve (Other)				How Invested: Common Investment	
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$70,792.43	\$0.00	\$2,965.68	\$944.93	\$0.00	\$0.00	\$74,703.04
Income	BOY Balance	Income	Expended				
	\$8,087.80	\$1,265.39	\$0.00				
							EOY Balance
							\$9,353.19

Fund Name		Date Of Creation					Fund EOY Balance
Walker, Laura		12/31/1935					\$729.12
Type: Trust		Purpose: Cemetery Perpetual Care				How Invested: Common Investment	
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$281.07	\$0.00	\$74.09	\$4.37	\$0.00	\$0.00	\$359.53
Income	BOY Balance	Income	Expended				
	\$354.23	\$15.36	\$0.00				
							EOY Balance
							\$369.59

Fund Name		Date Of Creation					Fund EOY Balance
Woodbury, Sabina		12/31/1916					\$314.25
Type: Trust		Purpose: Cemetery Trust (Other)				How Invested: Common Investment	
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$137.70	\$0.00	\$32.04	\$1.89	\$0.00	\$0.00	\$171.63
Income	BOY Balance	Income	Expended				
	\$136.00	\$6.62	\$0.00				
							EOY Balance
							\$142.62



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For reporting year Jan 1, 2020 through Dec 31, 2020.

Trustees

Name	Position	Term Expires
Parker Griffin	Chairperson	6/30/2022

Ledger Summary

Number of Fund Records	16
Ledger End of Year Balance	\$927,747.24
Total Brokerage Fees	\$4,734.55
Total Brokerage Expenses	\$0.00

This ledger was reviewed for accuracy and submitted electronically under penalty of perjury on August 4, 2021 by Parker Griffin on behalf of the Trustees of Trust Funds of Hebron.



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Report of Common Fund Investments

Investment Name		Type			Shares	Total EOY Balance
Fidelity Government Cash Reserves		Money Market			3605.83	\$3,605.83
Principal	BOY Balance	Purchases	Cash Cap Gains	Sale Proceeds	Sale Gain/Loss	EOY Balance
	\$761.59	\$2,099.50	\$0.00	\$0.00	\$0.00	\$2,861.09
Income	BOY Balance			Income	Expended	EOY Balance
	\$752.23			(\$7.49)	\$0.00	\$744.74
Principal Only	BOY Fair Value			Unrealized Gains		EOY Fair Value
	\$0.00			\$0.00		\$0.00

Investment Name		Type			Shares	Total EOY Balance
Fidelity Real Estate Income		Mutual Fund/Index Fund/ETF			457.49	\$5,334.00
Principal	BOY Balance	Purchases	Cash Cap Gains	Sale Proceeds	Sale Gain/Loss	EOY Balance
	\$2,683.56	\$0.00	\$0.00	(\$184.18)	\$0.00	\$2,499.38
Income	BOY Balance			Income	Expended	EOY Balance
	\$2,650.44			\$184.18	\$0.00	\$2,834.62
Principal Only	BOY Fair Value			Unrealized Gains		EOY Fair Value
	\$0.00			\$0.00		\$0.00

Investment Name		Type			Shares	Total EOY Balance
iShares International Select Dividend ETF		Mutual Fund/Index Fund/ETF			138.00	\$4,643.43
Principal	BOY Balance	Purchases	Cash Cap Gains	Sale Proceeds	Sale Gain/Loss	EOY Balance
	\$2,336.09	\$0.00	\$0.00	(\$168.04)	\$0.00	\$2,168.05
Income	BOY Balance			Income	Expended	EOY Balance
	\$2,307.25			\$168.13	\$0.00	\$2,475.38
Principal Only	BOY Fair Value			Unrealized Gains		EOY Fair Value
	\$0.00			\$0.00		\$0.00

Investment Name		Type			Shares	Total EOY Balance
iShares Preferred & Income ETF		Mutual Fund/Index Fund/ETF			95.00	\$3,678.17
Principal	BOY Balance	Purchases	Cash Cap Gains	Sale Proceeds	Sale Gain/Loss	EOY Balance
	\$1,850.51	\$0.00	\$0.00	(\$147.97)	\$0.00	\$1,702.54
Income	BOY Balance			Income	Expended	EOY Balance
	\$1,827.66			\$147.97	\$0.00	\$1,975.63
Principal Only	BOY Fair Value			Unrealized Gains		EOY Fair Value
	\$0.00			\$0.00		\$0.00

Investment Name		Type			Shares	Total EOY Balance
Vanguard High Dividend Yield ETF		Mutual Fund/Index Fund/ETF			115.00	\$9,305.51
Principal	BOY Balance	Purchases	Cash Cap Gains	Sale Proceeds	Sale Gain/Loss	EOY Balance
	\$4,681.65	\$0.00	\$0.00	(\$285.18)	\$0.00	\$4,396.47
Income	BOY Balance			Income	Expended	EOY Balance
	\$4,623.86			\$285.18	\$0.00	\$4,909.04
Principal Only	BOY Fair Value			Unrealized Gains		EOY Fair Value
	\$0.00			\$0.00		\$0.00



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Investment Name		Type			Shares	Total EOY Balance
WisdomTree MidCap Dividend ETF		Mutual Fund/Index Fund/ETF			150.00	\$5,196.80
Principal	BOY Balance	Purchases	Cash Cap Gains	Sale Proceeds	Sale Gain/Loss	EOY Balance
	\$2,614.54	\$0.00	\$0.00	(\$101.14)	\$0.00	\$2,513.40
Income	BOY Balance			Income	Expended	EOY Balance
	\$2,582.26			\$101.14	\$0.00	\$2,683.40
Principal Only	BOY Fair Value			Unrealized Gains		EOY Fair Value
	\$0.00			\$0.00		\$0.00
Baird Aggregate Bond Fund		Mutual Fund/Index Fund/ETF			1797.39	\$19,074.00
Principal	BOY Balance	Purchases	Cash Cap Gains	Sale Proceeds	Sale Gain/Loss	EOY Balance
	\$9,596.22	\$0.00	\$235.10	(\$557.70)	\$0.00	\$9,273.62
Income	BOY Balance			Income	Expended	EOY Balance
	\$9,477.78			\$322.60	\$0.00	\$9,800.38
Principal Only	BOY Fair Value			Unrealized Gains		EOY Fair Value
	\$0.00			\$0.00		\$0.00
Fidelity Capital & Income		Mutual Fund/Index Fund/ETF			394.94	\$3,827.00
Principal	BOY Balance	Purchases	Cash Cap Gains	Sale Proceeds	Sale Gain/Loss	EOY Balance
	\$1,925.38	\$0.00	\$98.04	(\$227.84)	\$0.00	\$1,795.58
Income	BOY Balance			Income	Expended	EOY Balance
	\$1,901.62			\$129.80	\$0.00	\$2,031.42
Principal Only	BOY Fair Value			Unrealized Gains		EOY Fair Value
	\$0.00			\$0.00		\$0.00
Fidelity Corporate Bond Fund		Mutual Fund/Index Fund/ETF			732.59	\$8,498.02
Principal	BOY Balance	Purchases	Cash Cap Gains	Sale Proceeds	Sale Gain/Loss	EOY Balance
	\$4,275.40	\$0.00	\$78.39	(\$263.84)	\$0.00	\$4,089.95
Income	BOY Balance			Income	Expended	EOY Balance
	\$4,222.62			\$185.45	\$0.00	\$4,408.07
Principal Only	BOY Fair Value			Unrealized Gains		EOY Fair Value
	\$0.00			\$0.00		\$0.00
Dodge & Cox Global Bond Fund		Mutual Fund/Index Fund/ETF			465.21	\$5,348.00
Principal	BOY Balance	Purchases	Cash Cap Gains	Sale Proceeds	Sale Gain/Loss	EOY Balance
	\$2,690.61	\$0.00	\$51.17	(\$146.76)	\$0.00	\$2,595.02
Income	BOY Balance			Income	Expended	EOY Balance
	\$2,657.39			\$95.59	\$0.00	\$2,752.98
Principal Only	BOY Fair Value			Unrealized Gains		EOY Fair Value
	\$0.00			\$0.00		\$0.00



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Investment Name		Type			Shares	Total EOY Balance
DoubleLine Low Duration Bond Fund		Mutual Fund/Index Fund/ETF			117.30	\$1,200.00
Principal	BOY Balance	Purchases	Cash Cap Gains	Sale Proceeds	Sale Gain/Loss	EOY Balance
	\$603.73	\$0.00	\$0.00	(\$16.85)	\$0.00	\$586.88
Income	BOY Balance			Income	Expended	EOY Balance
	\$596.27			\$16.85	\$0.00	\$613.12
Principal Only	BOY Fair Value			Unrealized Gains		EOY Fair Value
	\$0.00			\$0.00		\$0.00

Investment Name		Type			Shares	Total EOY Balance
Fidelity Government Cash Reserves		Money Market			5388.04	\$5,388.04
Principal	BOY Balance	Purchases	Cash Cap Gains	Sale Proceeds	Sale Gain/Loss	EOY Balance
	\$5,386.66	\$0.00	\$0.00	(\$1,085.00)	\$0.00	\$4,301.66
Income	BOY Balance			Income	Expended	EOY Balance
	\$1,085.71			\$0.67	\$0.00	\$1,086.38
Principal Only	BOY Fair Value			Unrealized Gains		EOY Fair Value
	\$0.00			\$0.00		\$0.00

Investment Name		Type			Shares	Total EOY Balance
Fidelity 500 Index Fund		Mutual Fund/Index Fund/ETF			944.15	\$80,586.94
Principal	BOY Balance	Purchases	Cash Cap Gains	Sale Proceeds	Sale Gain/Loss	EOY Balance
	\$94,970.43	\$11,895.67	\$0.00	(\$55,679.00)	\$8,153.58	\$59,340.68
Income	BOY Balance			Income	Expended	EOY Balance
	\$19,141.93			\$2,104.33	\$0.00	\$21,246.26
Principal Only	BOY Fair Value			Unrealized Gains		EOY Fair Value
	\$0.00			\$0.00		\$0.00

Investment Name		Type			Shares	Total EOY Balance
Fidelity Short Term Treasury Bond Index		Mutual Fund/Index Fund/ETF			27810.48	\$290,608.69
Principal	BOY Balance	Purchases	Cash Cap Gains	Sale Proceeds	Sale Gain/Loss	EOY Balance
	\$199,310.36	\$47,083.67	\$1,466.77	\$0.00	\$0.00	\$247,860.80
Income	BOY Balance			Income	Expended	EOY Balance
	\$40,172.33			\$2,575.56	\$0.00	\$42,747.89
Principal Only	BOY Fair Value			Unrealized Gains		EOY Fair Value
	\$0.00			\$0.00		\$0.00

Investment Name		Type			Shares	Total EOY Balance
Vanguard Short Term Investment Grade		Mutual Fund/Index Fund/ETF			42614.74	\$457,169.67
Principal	BOY Balance	Purchases	Cash Cap Gains	Sale Proceeds	Sale Gain/Loss	EOY Balance
	\$327,667.16	\$54,988.89	\$0.00	\$0.00	\$0.00	\$382,656.05
Income	BOY Balance			Income	Expended	EOY Balance
	\$66,043.51			\$8,470.11	\$0.00	\$74,513.62
Principal Only	BOY Fair Value			Unrealized Gains		EOY Fair Value
	\$0.00			\$0.00		\$0.00



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Investment Name		Type			Shares	Total EOY Balance
Vanguard Short Term Treasury ETF		Mutual Fund/Index Fund/ETF			399.00	\$24,283.14
Principal	BOY Balance	Purchases	Cash Cap Gains	Sale Proceeds	Sale Gain/Loss	EOY Balance
	\$20,209.73	\$0.00	\$148.75	(\$306.23)	\$0.00	\$20,052.25
Income	BOY Balance			Income	Expended	EOY Balance
	\$4,073.41			\$157.48	\$0.00	\$4,230.89
Principal Only	BOY Fair Value			Unrealized Gains		EOY Fair Value
	\$0.00			\$0.00		\$0.00



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Brokerage Fees & Expenses

Name	Fees Paid	Expenses Paid
Three Bearings Fiduciary Advisors, Inc.	\$4,734.55	\$0.00
	\$4,734.55	\$0.00

HEBRON GAZEBO PROGRAM REPORT 2021

The 2021 season welcomed music back to our common after a year of cancelled concerts due to Covid. Although we had rain for two of the programs and had to move indoors, the audiences enjoyed concerts throughout summer, listening to music from Country, Rock, Blues, Bluegrass & Folk, to Classic Pop and enjoying popcorn provided by Bill White Realty.

We started off with Country music by the Don Campbell Band, held in the Safety Building with about 60 people attending. The Bristol Lions Club did the BBQ that night.

Our next group was Stray Dog with Rock music played on the common. HEBRON VILLAGE STORE did the BBQ and everyone (140 approx.) enjoyed the evening.

The rain was back for our third concert of the season and so we were in the Safety Building again listing to the Blues & Rock music of Uncle Steve Band, with about 125 in attendance. The BBQ was done by HEBRON VILLAGE STORE, rounding out the festivities.

Next, we enjoyed the Bluegrass & Folk music of The Buskers. The HEBRON VILLAGE STORE again provided the BBQ, with about 105 in attendance enjoying it all.

August 14 was our Family Fun Day. Activities started at 11am with the Hebron Conservation Commission Hike, followed at 2 pm with the Library book sale, dessert contest, the Hebron Church Cornhole team challenge (first time), and Unique Vintage Car Show. At 4 pm music was provided by **Little Davey & the Rolling 88'S** - Classic Pop, followed by a BBQ at 5 pm by the Hebron Fire Department. At 7 pm, Country music was provided by The Shana Stack Band, followed by FIREWORKS at dusk. About 300 people were in attendance that day!

The Hebron Gazebo Programs are free to the public and made possible by the taxpayers of Hebron and donations made to the Program by organizations and individuals. Thanks to the following for their help with these programs: Bill White and Kathy Begor (popcorn), the Merrill Brothers (town common maintenance & fireworks cleanup), Hebron Fire Department, and Hebron Village Store. If you would like to receive a schedule of **next summer's performers, send your request and email** address to hebrongazebo@gmail.com and we will add you to our list.

Please support the Hebron Gazebo Program and join us on the Hebron Common this summer to enjoy great music, good food, friendly people and a beautiful setting!

The Hebron Gazebo Committee

Everett Begor, Bob Brooks, John LaCarte

Hebron Conservation Commission 2021

Hebron Conservation Commission meetings are held on the 3th Wednesday of every month at 7 pm, and the public is welcome to attend our meetings.

The Commission reviews permits (mainly shoreland or wetlands permits where construction is planned), Intent-to-Cut logging permits, and we are stewards of the Hebron Town Forest and the Charles Bean Conservation Area. We also monitor natural resources in Hebron, sponsor visiting guest speakers, and are advisors to the Select Board on issues such as woody debris in the Cockermouth River.

We welcomed three new members in 2021:

Barbara Kohout grew up in Hopkinton, NH and moved to Hebron with husband Fred full time in 2006 after retirement. Barb has a long history of supporting conservation and environmental stewardship efforts, and enjoys many outdoor activities.

Debbie James moved to Hebron full time in 2015 with her husband Rich. She hails from Chicago and has called NH home since 1997. She is in the process of retiring from a career as a real estate agent, and is an avid gardener, nature lover and outdoors person.

Paul Connor and his family live off-the-grid on the shoulder of Tenney Mountain. He spends several months every year in Alaska as a commercial fisherman, is a well-known local musician, artisan, and outdoor enthusiast. His family has been coming to Newfound since the 1920s.

Thank you to Don Musial, who stepped down to prevent any conflicts of interest in his job as the Compliance **Officer for Hebron. He's a "Friend" though, thanks Don!**

Hebron Town Forest

Maps of the Cockermouth Ledge and Spectacle Pond Trails may be found in the kiosk across the Cockermouth River bridge and at <https://www.hebronn nh.gov/hebron-town-forest>. When visiting the Forest, please leave your comments and suggestions in the notebook at the kiosk!

"Friends of the Hebron Town Forest" joined Conservation Commission members on Trail Day. They did an amazing job of clearing and raking the Cockermouth Ledge and Spectacle Pond Trails. Please let us know if **you'd like to join this group!**

Suzanne Smith and Martha Twombly led the annual "Family Fun Day" hike in the Hebron Town Forest in August. Join us in 2022. All ages welcome - we always meet new folks, have a great time and have treats! Watch the Hebron newsletter for other hiking dates in the town forest.

We continued to remove invasive species from the Town Forest parking area, and there is always more to be done! The most common: Japanese bittersweet and Autumn olive have huge root systems and are very difficult to remove. We are also on the lookout for Barberry, Japanese Knotweed, and Purple Loosestrife. If you need a little extra strength for pulling up invasives, Hebron residents may borrow our "Puller Bear." Give us a call!

Thanks to Bob Wisniewski for mowing the fields along the Cockermouth River, and the Don and Doug Merrill crew for mowing the path from the parking lot to the bridge.

Charles Bean Conservation Area

The HCC created a Stewardship and Monitoring plan for the Charles Bean property and will make bi-annual inspection visits to the property. We have been working with the Select Board and Marine Patrol to prevent landing on the sandy beach area by boaters, so we can restore the damaged plant growth there. This area is highly valuable wildlife nesting habitat.

Red Barn Speaker Series with Newfound Audubon

The HCC was again one of the sponsors of **NH Audubon's summer Red Barn Series at Meadow** Wind B & B, now home of the Mason family. This informative series about wildlife and environmental issues has become more popular than ever! Hope to see you there this summer!

Warmly,

The Hebron Conservation Commission: Martha Twombly, Co-chair, Suzanne Smith Co-chair, Pat Moriarty, Select Board representative, Paul Connor, Barb Kohout, Debbie James.

HEBRON PLANNING BOARD 2021 Report

The Hebron Planning Board functions to ensure the orderly development of land in Hebron and the protection of its natural resources, rural setting, and community character and all our discussions to enhance our regulations always take the Hebron Master Plan into account.

Our Planning Board is comprised of competent and dedicated members: Select-board Representative Patrick Moriarty, Chuck Beno, Karl Braconier, Larry Goodman, Alternates Roger Laroche and Jack Sheehan.

I want to thank the Planning Board members as well as Carol Bears for their dedicated service. Even though COVID continued into 2021, we were able to bring back in person meetings which was a welcome change from Planning Board members and applicants.

Many of the camps enhanced their plans by improving or building infirmaries to handle potential outbreaks and were able to open for the season without noticeable incidents.

Hebron continues on a steady path of moderate growth. New construction has been exclusively on existing lots of record, and we have not processed any new Subdivision proposals however the desirability of Hebron as a Community is motivating individuals and families to build on grandfathered lots and to knock down seasonal camps to replace them with year-round residences.

As we have in the past, we are mindful of development in environmental sensitive areas such as the Cockermouth River basin, lots adjacent to our streams, wetlands, Newfound lake and on steep slopes with our Compliance Officer Jim Gickas fairly busy with compliance issues.

The Planning Board holds public hearings on the first Wednesday of each month. Please contact us with your suggestions, concerns, or questions. We encourage your participation in the planning process and thank all who participate in keeping Hebron such a wonderful community.

Ivan Quinchia
Chair
Hebron Planning Board

Hebron Cemetery

The Sextons of the Hebron Cemetery are Douglas Merrill and Bruce Barnard.

The town has three cemeteries: the Hebron Village Cemetery located behind the Hebron Church, the Pratt Cemetery located near the Hebron/Groton town line and the Wade Hill Cemetery located off Pike Hill Road. The Pratt and Wade Hill Cemeteries are closed due to lack of space for new grave sites.

The Lonske Family has created a Trust Fund in loving memory of Quinten “Ken” Lonske, and to honor the generations of townspeople buried there, for planting and care of trees and shrubs in the Hebron Village Cemetery. If you would like to make a tax-deductible donation to **help beautify the Village Cemetery, please make your check out to “Town of Hebron”, with a** notation that it is for the Quinten Lonske Trust Fund.

See the Town of Hebron website for Cemetery Rules & Regulations:

<http://www.hebronnh.org/resources/documents/cemeterycommittee/Cemetery%20Regulations%20Effective%2010-2015.pdf>

As a Hebron resident, you are able to reserve a plot in the Hebron Cemetery complete with granite corner markers installed for a nominal fee. Townspeople can contact the sextons or Tracey Steenbergen, Town **Clerk at the Town Clerk’s office for reservations. Reservations are best made from April- October** before the ground is frozen.

The Grave Site Reservation Form is available at:

<http://www.hebronnh.org/resources/documents/applications/cemeterycommittee/Hebron%20Grave%20%20Reservation%20Frm%20v08212015.pdf>

Respectfully Submitted,
Doug Merrill
Bruce Barnard

HEBRON FIRE DEPARTMENT
Annual Report for Calendar Year 2021

In 2021 the Hebron Fire Department responded to 233 calls. That compares with 202 for 2020 and 177 for 2019. Of the 233 calls for 2021, 108 were in Hebron, 84 were in Groton, and 41 were mutual aid calls to other neighboring towns.

Out of all 233 calls 147 were medical emergencies. That is consistent with fire-based ambulances services. Anywhere from 50 to 70 percent of calls are for medical emergencies.

So much for statistics. The Department came through 2021 in good shape. All of the calls were handled in a professional manner and many people expressed their appreciation for our service.

With that said the challenges remain. The bulk of the calls are handled by a small group of very **dedicated members. This comes as no surprise and is consistent with “volunteer” organizations in general** (yes, we are paid). The challenge is, as I have stated *ad infinitum* is that we are getting older, four of the most active members are over 75 and our days responding to calls will, in the not too distant future come to an end. So, what are we doing about it?

Hebron has hired a consulting firm to evaluate what needs to be done to move into the future and continue to provide fire and EMS service to the communities. Their findings were no surprise; however, the challenges are not small. Simply put, we need to build the Department and develop a transition plan for the future. As part of the plan, Hebron has hired a part-time recruiter. Much of my time now is spent rebuilding the Department for the future. That work is showing progress. I have five new people taking an EMT course beginning in January 2022. The course runs for 3 months with testing in April. At the conclusion, those who **pass will be Nationally Registered EMT's and qualified for a NH State Ambulance Attendants License. Cost** per person to the Town is about \$2,500.

When they are licensed, I plan to begin having people sign up for shifts covering days and/or nights so **that we can “spread the load.”**

On the fire side we also need to build up the roster with people who are available to respond especially during weekdays. This is going to be a challenge given the demographics of our towns and the fact that most people work away from town. The good news is that there will be a Firefighter 1 Course beginning 2 May 2022 in Bristol.

These are issues that all small towns are facing. What used to be a 1st alarm is now a 3rd alarm not because more equipment is needed, but because more personnel are needed. It is not uncommon for mutual aid apparatus to come with a driver/operator and one firefighter.

The key is, we do not simply need people, we need people who will be dedicated to the job. Since we must be ready 24/7/365, that means being pulled out of bed in the middle of the night, leaving the house just as the dinner was set on the table, and as one of our most active members complained a number of times, being pulled out of the shower just as he started to shampoo his hair. All that goes with the job of **being on a “call” Fire Department. You never know when the pager is going to go off indicating some** emergency.

If you have ever watched TV shows like *Chicago Fire*, *911*, *Night Shift*, and said to yourself, **“I could do that” give me a call.**

Let me conclude this report by expressing my deep thanks and appreciation for all those members who respond to and handle the variety of situations that modern Fire Departments are called to. It is their dedication that makes our service to the towns possible.

JOHN M. FISCHER
Chief, HFD
Commanding

Report of Forest Fire Warden and State Forest Ranger

Despite a brief flurry of wildfire activity across the state this spring, the summer and fall months saw weather conditions which kept the fire danger consistently at low levels. Your local fire departments and the Division of Forests & Lands worked throughout the year to protect homes and the forests. The statewide system of 16 fire lookout towers continues to operate on high fire danger days. The towers' fire detection efforts are supplemented by the NH Civil Air Patrol when the fire danger is especially high.

Many homes in New Hampshire are located in the wildland urban interface, which is the area where homes and flammable wildland fuels intermix. Every year New Hampshire sees fires which threaten or destroy structures, a constant reminder that wildfires burn more than just trees. Homeowners should take measures to prevent a wildfire from spreading to their home. Precautions include keeping your roof and gutters clear of leaves and pine needles, and maintaining adequate green space around your home free of flammable materials. Additional information and homeowner recommendations are available at www.firewise.org. Please help Smokey Bear, your local fire department, and the state's Forest Rangers by being fire wise and fire safe!

The long lasting drought effects in Coos County are showing some minor signs of improvement but a good portion of northern Coos remains in the abnormally dry category with the northeastern portion still remaining in moderate drought. While the drought conditions have improved, we expect some areas of the state may still be experiencing abnormally dry or drought conditions this spring. For this reason, we ask everyone to remember Smokey's message about personal responsibility and follow his ABC's: **Always Be Careful** with fire. If you start a fire, put it out when you are done.

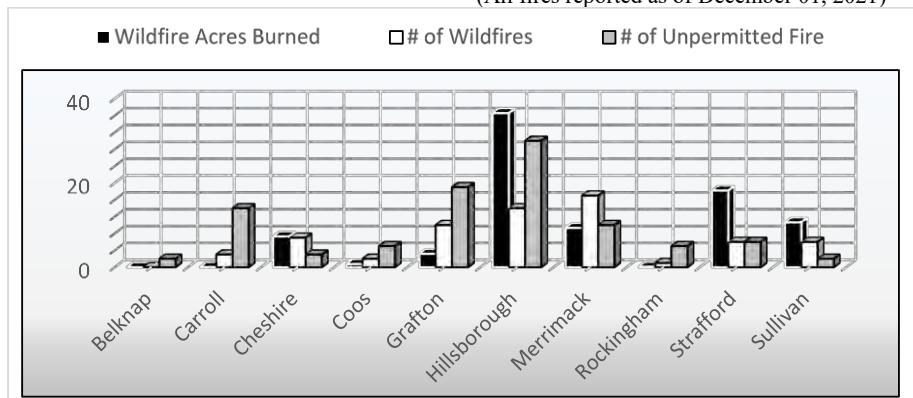
"Remember, Only You Can Prevent Wildfires!"

As we prepare for the 2022 fire season, please remember to contact your local Forest Fire Warden or Fire Department to determine if a fire permit is required before doing ANY outside burning. Under State law (RSA 227-L:17) a fire permit is required for all outside burning, unless the ground is completely covered with snow. Fire permits are also available online in most towns and may be obtained by visiting www.NHfirepermit.com. The burning of household waste is prohibited by the Air Resources Division of the Department of Environmental Services (DES). You are encouraged to contact the local fire department for more information. Safe open burning requires your diligence and responsibility. Thank you for helping us to protect New Hampshire's forest resources. For more information, please contact the Division of Forests & Lands at (603) 271-2214, or online at www.nh.gov/nhdf/. For up to date information, follow us on Twitter and Instagram: @NHForestRangers



2021 WILDLAND FIRE STATISTICS

(All fires reported as of December 01, 2021)



*Unpermitted fires which escape control are considered Wildfires.

Year	Number of Wildfires	Wildfire Acres Burned	Number of Unpermitted Fires*
2021	66	86	96
2020	113	89	165
2019	15	23.5	92
2018	53	46	91
2017	65	134	100

CAUSES OF FIRES REPORTED

(These numbers do not include the WMNF)

Arson	Debris Burning	Campfire	Children	Smoking	Railroad	Equipment	Lightning	Misc.*
1	81	25	0	7	1	4	2	41

*Miscellaneous includes power lines, fireworks, electric fences, etc...

HEBRON POLICE DEPARTMENT



In 2021 the Hebron Police Department logged 1123 calls with our dispatch center. The following is a breakdown of these calls.

OFF AT COURT: 8	FIRE DEPT ASSIST: 26	ON CALL: 41
OFF RUNNING RADAR: 45	FINGERPRINTS: 1	SERVE PAPERWORK: 4
911 ABANDON OR HANG-UP CALL: 3	FOLLOW-UP: 18	PARKING COMPLAINT: 4
ANIMAL COMPLAINT: 11	FOOT PATROL: 1	FOUND/LOST PROPERTY: 5
ALARM: 46	HAZMAT: 2	SITE CHECKS: 26
ANIMAL - LOST/FOUND: 4	HIGHWAY/MUNICIPAL SERVICES: 15	POLICE SERVICE: 48
ATTEMPT TO LOCATE: 2	POLICE INFORMATION: 5	SEXUAL OFFENDER REGISTRATION: 6
CIVIL COMPLAINT: 3	JUVENILE-RELATED Total: 1	SERVE SUBPOENA: 1
COMMUNITY PROGRAM: 3	DAILY LOG ITEM: 200	SUSPICIOUS ACTIVITY: 25
CRIME AGAINST PROPERTY: 5	MOTORIST ASSIST: 11	THEFT REPORT: 5
CRIMINAL RECORD CHECK: 11	MEDICAL EMERGENCY: 60	TRAFFIC CONTROL: 1
CIVIL STANDBY: 6	MESSAGE: 6	UNTIMELY DEATH: 1
CRUISER MAINTENANCE: 3	MOTOR VEHICLE ACCIDENT: 16	UNSECURE PREMISES: 2
DETAIL: 2	MOTOR VEHICLE COMPLAINT: 8	VACANT HOUSE CHECK: 131
DISTURBANCE: 5	MOTOR VEHICLE INQUIRY: 25	VACANT HOUSE CHECK INFO: 1
DOMESTIC DISTURBANCE: 6	MOTOR VEHICLE STOP: 229	Total: 1123
DIRECTED PATROL: 33	NCIC: 1	
DRUG RELATED INCIDENT: 2	NOISE/FIREWORKS COMPLAINT: 1	

In case of an emergency please dial 911. If you would like to contact us for a non-emergency please call the office, 744-5509. If no one is at the office the call will be forwarded to dispatch. Alternatively, feel free to email police@hebronnh.org for non-emergency issues.

Respectfully Submitted,
Chief Travis J. Austin

TAPPLY-THOMPSON COMMUNITY CENTER

The Bristol Recreation Advisory Council and Staff want to express their sincere gratitude for the support we received throughout 2020-21.

Sadly, we lost two of our biggest TTCC cheerleaders this year - Melva Day and Bebe Wood. These two dynamic ladies helped to make our TTCC programs and activities successful and could always be counted on to help wherever needed. They are truly missed!

It has been another rewarding year here at the TTCC. Although challenges still exist we have been able to continue to modify programs and events and hold onto our cherished traditions such as Santa's Village, Apple Festival & our Lobster & Chicken Supper!

Our Advisory Council has been hard at work updating our bylaws, personnel policy and strategic planning. We have welcomed new members to the Board and they bring enthusiasm, new ideas and a wealth of knowledge to keep our Staff & Board working as a strong team!

We have continued our Every Child is Ours Program that delivers weekly food bags to students in the Newfound District that may be food challenged on weekends. At this time in 2020 we had just started with the collaboration of the Bristol Police Department. By the end of that school year we had provided 3,462 bags to our students filled with 10 meal items. We have volunteer High School students and staff filling the bags weekly for TTCC staff to deliver to the schools on Fridays.

Our Teen Council continues to shine by volunteering for all events and fundraising for building projects and ways to help in the community. Members recently attended a conference sponsored by CADY (Communities for Alcohol & Drug Free Youth) so that they can be informed about the issues in their school and work as a resource for students that may be facing these challenges. This group is a great example of what a committed group of youth can accomplish with the help of our dedicated Teen Program staff!

We had hoped to bring our 67th Santa's Village back in its original format this year but made the decision to take it outside again in 2021. We held a one day event complete with Ms. Claus Kitchen, the North Pole Railroad, Village Workshop and of course....Santa & Mrs. Claus and elves. We are grateful to the School District for the use of the Middle School parking lot for the event. The event was a success with 425 visitors on that Saturday in December.

It is important to give recognition to the 100+ volunteers that step up to coach our sports teams, work events, join committees, and share our TTCC stories with the community. Without these volunteers and our generous supporter's we would not be successful and able to provide the Newfound Community with the many youth and adult programs and events that make this such a special place to live.

Wishing you all a Happy & Healthy 2022,

The Grateful Board & Staff at TTCC


Lakes Region Planning Commission

103 Main Street, Suite 3
Meredith, NH 03253
603-279-5334 | www.LakesRPC.org

FY21 Annual Report
Town of Hebron

The Lakes Region Planning Commission (LRPC) is a voluntary organization of 30 communities within one of 9 state regional planning areas established under RSA 36:45. The LRPC plans at the local, regional, and statewide levels and is an essential conduit for federal funding. LRPC provides important cost-saving local services such as presented below and coordinates transportation, land use, economic development, and environmental planning at the regional level.

The LRPC provides a forum for communities to share information and services from model ordinances and joint purchasing to solid waste districts and watershed management plans, and serves as a resource to support and enhance local planning and regional collaboration. Membership provides technical assistance and access to a wide range of services and resources, including:

- Master Plans, Capital Improvement Plans, and Hazard Mitigation Plans
- Land Use Regulations and Ordinances
- Developments of Regional Impact Review
- Circuit Rider Assistance to Planning & Zoning Boards
- Economic Development Assistance
- Grant Writing & Administration
- GIS Mapping
- Data Collection & Analysis
- Transportation, Land Use, & Watershed Planning.

The following are highlights of services and activities performed for or within Hebron during FY21, as well as regional initiatives and projects that benefit multiple member communities.

Local Services & Activities

Household Hazardous Waste (HHW) Program	<ul style="list-style-type: none"> Coordinated our 35th Annual Household Hazardous Waste Collections in the summer on July 31 and August 7 in order to reach the maximum number of households. Hebron was one of 24 participating communities, so residents could attend any of 8 collection sites throughout the region on either day. Annual collections are always held on the same days: LAST SATURDAY IN JULY / FIRST SATURDAY IN AUGUST. Education and outreach are conducted throughout the year so residents can plan for safe disposal to help protect the water and soil quality (including groundwater) of our drinking and well water resources. The safe collection and disposal of 39 tons of household hazardous waste in 2021 helped prevent illegal dumping and saved member communities from clean-up costs and transfer station exposure and storage issues. The NEXT ANNUAL COLLECTIONS are scheduled for July 30, 2022 and August 6, 2022.
Planning & Land Use Books	<ul style="list-style-type: none"> Ordered and distributed annual <i>New Hampshire Planning and Land Use Regulation</i> books for members for a Group Discount of \$82.50 per book as part of a regional bulk purchase. TOWN COST for 3 Books = \$41.50 TOWN SAVED = \$247.50
Economic Development	<ul style="list-style-type: none"> As the designated Local Development District for the Northern Border Regional Commission (NBRC) for the region, entered into a Grant Administration contract to assist the Town in Broadband deployment.
Road Surface Management System (RSMS)	<ul style="list-style-type: none"> Entered into agreement with the Town to conduct a road inventory condition assessment and forecasting providing a 10-year blueprint for local road improvements for the Town's paved municipal roadways (Class V), as well as an inventory of the condition of unpaved municipal road surfaces.
Transportation Planning	<ul style="list-style-type: none"> Conducted traffic counts at 4 locations within Hebron as requested by the NH Department of Transportation.

Regional Services & Activities

- Reviewed 5 Developments of Regional Impact for the Planning or Zoning Boards in Ashland, Effingham, Holderness, Moultonborough, and New Hampton pursuant to RSA 36:54.
- Reviewed 14 Intergovernmental Review Process (IRP) notices from the state planning office as public notification to regional planning commissions of all projects in the region intended to receive federal financial support.

- In process of conducting Regional Housing Needs Assessment with December 2022 scheduled completion date.
- Provided Targeted Block Grant Technical Land Use Planning Assistance to member Planning and Zoning Boards.
- NH Geodata Portal project to create better access to UNH's GIS mapping system. Maintained system administration of regional ArcGIS Online mapping and associated applications to meet community and regional needs.
- **Pemigewasset River Local Advisory Committee** (PRLAC). Provided organizational support including planning and preparation for 10 meetings, distribution of meeting materials, and maintenance of membership list. Provided financial update to the committee and led discussion of methods for increasing membership. Explored options for updating the 2013 Pemi River Corridor Management Plan and presented information about a Water Quality Planning 604(b) Grant opportunity for funding the plan update.
- **Winnisquam Watershed Management Plan**. Worked with Winnisquam Watershed Network and several town planners to acquire EPA funding to hire a consultant to assist with a watershed plan. Acquired seed funding from the NHDES 604(b) grant program to help organize stakeholders and solidify town planner support for the effort.
- Bulk ordered and distributed 356 *NH Planning and Land Use Regulation* books for a Group Discount of \$82.50 per book. TOTAL SPENT by 26 Member Communities = \$3,846 | TOTAL SAVED by 26 Members = \$29,262
- **2021 Household Hazardous Waste Collection BY THE NUMBERS:**
35 years of regional collections | 24 participating communities | 8 collection sites | 5 HHW Coordinators meetings | ~80 local workers & volunteers | 1,721 households | 25,000 feet or 4.5 miles of fluorescent tubing | 77,994 pounds or 39 tons of household hazardous waste safely removed and disposed of from our region.

Community Outreach & Education

- Direct outreach to 20 member communities about automatic Coronavirus Local Fiscal Recovery Funds (CLFRF) allocated for distribution by the State to all non-metropolitan towns and cities, but would automatically be forfeited if not applied for by the deadline. Provided dollar amounts, documentation, and application links.
- Designed new Commissioner Handbook with new content and features including hyperlinked Table of Contents. Distributed PDF copies directly to all Commissioners and posted on our website as a downloadable PDF.
- Produced three Transportation Newsletters and emailed to member municipalities outlining the transportation planning process and funding opportunities in the region.
- Convened 5 regular Commission Meetings, plus one informational meeting, with guest speakers on the topics of:
 - Hazard Mitigation Assistance Programs
 - Accessory Dwelling Units (ADUs)
 - The Nature Economy
 - Short-Term Rentals (STRs)
 - Communities and Consequences II – Rebalancing NH's Human Ecology
 - Housing Ordinances & Cost Summary
 - Floodplain Management Basics
 - LCHIP Projects & Funding in the Lakes Region
 - The Future of Broadband in the Lakes Region and How To Get There

Economic Development

- **Comprehensive Economic Development Strategy** (CEDS). Began the update of the region's 2013 plan.
- **Community Development Block Grants** (CDBG)

CDBG | *Makers Mill Project*. Provided an assortment of grant writing and administration services on behalf of the Town of Wolfeboro for Makers Mill, a Community Makerspace, Vocation Hub, and Business Incubator conceived and developed by the non-profit G.A.L.A. to serve the Lakes Region. LRPC was awarded intermediary business development grant funds to complete final design and engineering for the project and apply for additional construction funds. The nearly-completed construction project is scheduled for initial opening in summer of 2022.

CDBG | *Microenterprise COVID-19*. Provided grant writing assistance to Grafton County resulting in the County's award of \$421,365 on behalf of three non-profit organizations: Belknap Economic Development Council (BEDC), Women's Rural Enterprise Network (WREN), and Northern Community Investment Corporation (NCIC). LRPC is contracted by Grafton County to administer the funding award that will provide grants to 108 low and moderate-income micro-business owners and others impacted by the pandemic in three of the four counties within our region: Belknap, Carroll, and Grafton.

CDBG | *Microenterprise Technical Assistance*. Provided grant writing assistance to Grafton County resulting in the County's award of \$394,865 on behalf of BEDC, WREN, and NCIC in Belknap, Carroll, and Grafton counties. LRPC is contracted by Grafton County to administer the funding award providing entrepreneurial training and technical assistance to low and moderate-income micro-business owners and others planning to start micro-businesses.

- **Northern Border Regional Commission (NBRC) Grant Administration.** As the designated Local Development District (LDD) for NBRC, continued to provide services, including grant writing and administration, for 12 active grant projects within 10 member communities.
- **Lakes Region Facility.** Provided a range of planning and project management services to the state's Lakeshore Redevelopment Commission in support of the redevelopment of the all but abandoned 200-plus acre former state school property along Rt. 106 in Laconia before it was defunded by the Governor's office. LRPC acted as grants manager and applied for several grants including a successful \$1 million Northern Border Regional Commission grant to develop basic infrastructure on the front 5 acres.

Transportation

- **LRPC Transportation Technical Advisory Committee (TAC).** Coordinated communication and activities and provided staffing support to the TAC, which met 8 times to drive community participation and local involvement in regional transportation planning and project development. Included meeting logistics, minutes, press releases, posting documents online, tracking appointments and term expirations, and other administrative functions. Guest speakers included state and federal legislators who discussed transportation infrastructure funding.
- **Bicycle and Pedestrian Planning.** Partially completed the update to the region's 2012 bike/ped plan.
- **Shovel-Ready Infrastructure Project List.** Reached out to all 30 member communities to compile a list of shovel-ready transportation-related infrastructure projects in the region.
- **Transportation Improvements.** Facilitated the TAC's review and scoring of project proposals for the state Ten Year Plan (TYP), the Regional Transportation Improvement Program (RTIP), and the Transportation Alternatives Program (TAP). Sent the TAC's final recommendations to the LRPC Executive Board for review then submitted the top-ranked proposals.
- **Data Collection & Analysis.** Continued to provide transportation field data collection services in several communities using the latest SADES (Statewide Asset Data Exchange System) protocol. LRPC Transportation Staff collaborated with colleagues from other regional planning commissions to develop strategies and protocols for Unpaved Road Assessment. Contracted with 9 member communities to complete Road Surface Management System (RSMS), Culverts and Closed Drainage Systems (CCDS), and Stream Crossing Assessments, which include data collection, mapping, and final reports for each project.
- **USDA Community Facilities Disaster Technical Assistance & Training Grant for Streetscaping.** Applied for and awarded supplemental transportation planning grant funds from the USDA to help assist communities with sidewalk and Complete Streets planning. LRPC expects to provide planning resources and follow through with communities on implementation funding.
- **Regional Coordinating Councils.** Continued coordination with RCC and Mid-State RCC Mobility Manager to complete update to Coordinated Transit Plan, improving data about the transit-dependent populations in the region, along with how to communicate this information to decision-makers.
- **Traffic Counts.** Conducted 153 traffic counts throughout the region to determine road capacity issues. Developed protocols to ensure appropriate coordination while maintaining distance during the pandemic.

The LRPC is a participation-based organization where Commissioners have final say on the annual budget and can determine what services the organization provides. • Hebron's representatives to the LRPC during FY21 were:

Commissioners (up to 2): *Vacant*

Alternate(s): Vacant

Transportation Technical Advisory Committee: **Paul Hazelton** (2023)

Alternate: Patrick Moriarty, Alt. (2023)

Respectfully submitted,

Jeffrey R. Hayes, Executive Director

ALEXANDRIA • ANDOVER • ASHLAND • BARNSTEAD • BELMONT • BRIDGEWATER • BRISTOL • CENTER HARBOR • DANBURY • EFFINGHAM
FRANKLIN • FREEDOM • GILFORD • GILMANTON • **HEBRON** • HILL • HOLDERNESS • LACONIA • MEREDITH • MOULTONBOROUGH
NEW HAMPTON • NORTHFIELD • OSSIPEE • PLYMOUTH • SANBORNTON • SANDWICH • TAMWORTH • TILTON • TUFTONBORO • WOLFEBORO



2021 Annual Report to Newfound Watershed Towns

Newfound Lake Region Association

The Newfound Lake Region Association celebrated our 50th anniversary at the end of 2021. Since 1971, **we've accomplished so much in the Newfound Watershed, and we are especially grateful for our collaboration and partnership with watershed towns.**

2021 was a great year for NLRA and Newfound Lake. Our accomplishments include:

- We completed our 35th consecutive year of water quality sampling and analysis in Newfound Lake in **partnership with University of New Hampshire's Lakes Lay Monitoring Program (LLMP). Lake water** quality continues to be better than average, but non-harmful algal blooms are becoming more common.
- We conducted stormwater assessments on properties across the watershed and provided recommendations to property owners on improvements they can make to reduce their impact to Newfound Lake.
- We worked with Newfound property owners and municipalities and employed area youth to implement small scale stormwater mitigation projects that protect water quality in Newfound Lake.
- With the Newfound Land Conservation Partnership, one property was permanently conserved.
- Our Watershed Steward/AmeriCorps members protected waterways from stormwater pollution, connected with visitors of Grey Rocks Conservation Area, maintained the trails and gardens at Grey Rocks ensuring NLRA's property is welcoming to all visitors, led educational programs, investigated key issues through independent projects to help inform future conservation efforts and communicate our initiatives to the community.
- We hosted 23 programs at our Grey Rocks Conservation Area, engaging Newfounders of all ages, including Nature Station programs for children and a StoryWalk on one of the trails.
- Our Lake Hosts at the Wellington State Park boat launch and at the nonmotorized boat launch at Grey Rocks inspected boats and stopped invasive species from entering Newfound.
- Weed Watchers focused on surveying high-risk areas, including areas adjacent to boat launches, and other areas around the lake.
- 47 volunteers contributed over 245 hours to NLRA and Newfound. From gathering crucial water quality data throughout the watershed, maintaining trails, stuffing envelopes, running youth programs, watching for invasive weeds, staffing the donut table, and even more, we rely on the help of volunteers to accomplish our mission to protect and conserve Newfound.

In the last quarter of 2021 we implemented a new strategic plan with the vision of a cleaner, clearer Newfound Lake within the next decade. Our strategic goals include improving environmental health, expanding land conservation, increasing community support, growing watershed stewardship, and boosting our capacity to deliver our mission. We are well on our way towards these goals with a grant from the NH DES to start projects that address critical erosion sites and land protection projects that are key to reducing the amount of pollution that reaches the lake, and we are increasing our staff to grow our core programs. With the continued support of watershed towns and communities, 2022 is sure to be another year of accomplishments and we look forward to the work ahead.



Annual Report 2021

Since 1915, the University of New Hampshire Cooperative Extension (UNH Extension) has improved people's lives by providing research-based information and non-formal education programs on topics important to people across the state. UNH Extension works in four broad topic areas: Youth and Family Development, Community and Economic Development, Natural Resources and Food and Agriculture. Below are some program highlights for 2021 from the staff at the Grafton County Extension.

- 4-H youth were excited to return to the North Haverhill Fair this year to showcase some of their many projects and animals. The Carved Pumpkin Display at the Grafton County Complex featuring pumpkins carved by nursing home residents and 4-H families was another highlight to the year.
- Chronic Disease and Chronic Pain Self-Management programs continued to be offered online.
- Nutrition Connections, Master Gardener interns and the Pemi Youth Center (PYC) partnered to create a garden space behind the PYC in Plymouth. The youth learned about gardening and cooking the vegetables they grew.
- Work continued with local communities as part of a Building Community Resilience grant, addressing current needs and preparing for new opportunities and challenges.
- Chainsaw safety training and several wildlife workshops were held throughout Grafton County.
- Woodlot visits on over 8500 acres were done to assist landowners with forest management goals.
- The final session of a collaborative 4-part cover crop workshop series was a well-attended farmer meeting in the field behind the farmstand at the Grafton County complex, where cover crops had been planted.
- Contacts with farmers, food processors and restaurants were made at farmers markets where Extension provided resources and information on food safety. Our popular S.A.F.E. online trainings continued to be offered.
- The Spirit of New Hampshire Volunteer Service Award was presented to the Mount Sacred Heart Garden Volunteers, which include several Grafton County Master Gardeners, for their work sustaining a 10,000 square foot garden at their facility in Littleton. The garden provides produce for the North Country's food pantries year-round.

Visit our website, Extension.unh.edu for more information on programs and upcoming events.

Respectfully submitted: Donna Lee, UNH Extension County Office Administrator

VOICES AGAINST VIOLENCE Annual Report 2021

From July 1, 2020 to June 30, 2021 Voices Against Violence worked with 728 adults and children who have been affected by domestic or sexual violence, or stalking. We have provided free services to all male and female victims of domestic violence as well as provided countless hours of education and support around these issues to other individuals and organizations in our catchment area.

Direct services included crisis counseling through our 24-hour hotline; one-on-one crisis and ongoing advocacy; emergency shelter to women and children; support groups; hospital, police and court accompaniment; restraining orders and other legal assistance; providing food, clothing, and transportation; **advocating for families' medical/mental health, housing, and financial needs; assisting with educational and employment opportunities; and much more.**

Voices reached an additional 2,167 individuals through our education and outreach programs. Among those programs were workshops for students and faculty at area schools on topics such as bullying prevention, healthy relationships and boundaries, how to help a friend in an abusive situation, and teen dating violence. We are also working with law enforcement and community agencies in your area to create a unified community response to domestic and sexual violence, and will be placing a great deal of effort in our prevention activities that will hopefully alleviate long-term burdens on the town that result from family violence.

I submit this annual budget request in the amount of \$880.00 for the 2022 fiscal year, which represents approximately half of the total cost of providing services to Hebron residents in our last fiscal year. We **greatly appreciate all of your past support and your consideration of this year's request. Please do not** hesitate to contact me at 536-5999 with any questions, or if I can provide additional information to the Committee.

Sincerely,
Meg Kennedy Dugan
Executive Director



LAKES REGION MENTAL HEALTH Annual Report

Request for Hebron Allocation in Fiscal Year 2022: \$1,750.00

Lakes Region Mental Health Center (LRMHC), formerly Genesis Behavioral Health (GBH) is designated by the State of New Hampshire as the community mental health center (CMHC) serving the 24 towns that make up Belknap and southern Grafton Counties. LRMHC provides Emergency Services 24 hours a day, 7 days a week, to anyone in the community experiencing a mental health crisis, regardless of their ability to pay. Additionally, LRMHC provides individual, group and family therapy; mobile crisis teams in the event a tragic event occurs that impacts a community at large, psychiatry; nursing; community support programs for people with severe and persistent mental illness; care management; community-based supports; housing; supported employment; substance use disorder treatment; and specialty services and evidence-based practices for children and their families, including trauma-focused therapy, art therapy and play therapy. Child Impact seminars are offered in Laconia and Plymouth for divorcing families. LRMHC owns two handicapped accessible vans and provides transportation services to patients in the greater Plymouth and Laconia areas as a means to enhance access to care in this rural area.

Founded in 1966, LRMHC provides comprehensive, integrated mental health treatment for people living with - and recovering from - mental illness and/or emotional distress.

In Fiscal Year 2021, 16 residents of Hebron received services from LRMHC, and 5 of these individuals utilized Emergency Services. The age breakdown is as follows:

	Patients Served-LRMHC	Patients Served-ES
Children (0 to 17 years)	2	0
Adults (18 to 61 years)	6	2
Elder (62 + years)	8	3

LRMHC is requesting \$1,750.00 this year; which is a level funded request from last year. Your continued support will help us ensure the provision of 24/7 Emergency Services to people in crisis, as oftentimes emergencies are attributable to lack of health insurance and/or the financial resources necessary to seek preventative care. For many, Emergency Services at LRMHC are the gateway into treatment. Access to timely and effective treatment supports recovery, and minimizes further harm to the patient, the community, and other systems of care.

An Investment from Hebron will be leveraged with appropriations from other communities to offset the tremendous cost of staffing the Emergency Services program round the clock. It will help us expand mental health services and increase awareness. Similar to a municipal police or fire department, Emergency Services is a safety net for *all* residents of your town, not just those utilizing the service. Your appropriation will ensure the provision of this essential service for the residents of your community and reduce the burden on your town.

What is a Mental Health Emergency?

A mental health emergency is a sudden change in the mental status of an individual due to a one-time event or as the result of a pre-existing mental illness. Events causing a mental health emergency can include loss of job, divorce, natural disaster or the sudden loss of a loved one. A mental health emergency can occur at any time to anyone, regardless of age, gender or class. Symptoms of a mental health emergency can include, but are not limited to:

- Suicidal or homicidal thoughts
- Feelings of desperation or anxiety
- Delusional thoughts
- Risk of harm to self or others

What are Emergency Services?

Emergency Services are provided by LRMHC in accordance with regulations governing community mental health centers in the State of New Hampshire. Services include access 24 hours a day, 7 days a week, to **Master's level clinicians and psychiatrists by individuals of all ages**, hospitals, schools, police and others experiencing or dealing with a mental health emergency. The goal of Emergency Services is to reduce the **individual's acute psychiatric symptoms, decrease risk of harm to self and others and assist in returning the individual to pre-crisis level functioning.** Emergency Services are provided through a 24-hour emergency hotline, mobile crisis response, crisis stabilization, assessments and evaluation and voluntary/involuntary hospitalization. Services are provided in person, over the telephone and via telehealth to ensure rapid access to care.

How does the town benefit? Why should you invest in Emergency Services?

Sadly, today we have a greater understanding of the devastating effects of a mental health crisis. We may get a glimpse of it in when a tragic event affects our own community: a horrific crime, a suicide, the aftermath of an accident. The role of the LRMHC Emergency Services team is not simply to work with the individual in crisis, but to work with the community in its wake. This may include meeting with emergency responders as they cope with a difficult case or with school children and teachers as they mourn the loss of a classmate and student.

An investment from the town will be leveraged with appropriations from other communities to offset the tremendous cost of staffing the Emergency Services program round the clock. It will help us expand mental health services and increase awareness. Similar to a municipal police or fire department, Emergency Services is a safety net for *all* residents of your town, not just those utilizing the service. Your appropriation will ensure the provision of this essential service for the residents of your community and reduce the burden on your town.

CADY 2021 ANNUAL REPORT
Town of Hebron

Communities for Alcohol- and Drug-Free Youth would like to thank the town of Hebron for your support over the past year. Together we are preventing substance misuse and building possibilities, potential, and promise for our children.

Addiction is one of the most complex issues facing NH today—the consequences of this epidemic are severe with overdose deaths continuing to steal the lives of too many of our young people. The most responsible and humane strategy is to stop these tragic situations from occurring in the first place by preventing the use of all addictive substances in adolescence, including alcohol and marijuana.

The ongoing mental health, substance misuse, and child protection crises our state is experiencing have **taken a significant toll on New Hampshire's children and families, impacting all child-serving systems. These crises, and the pandemic we continue to face, are disrupting children's stability and upending their lives;** however, resources remain limited for preventative services and other systems that support children remain underfunded and uncoordinated.

Consequently, CADY believes local problems need local solutions; as such, it is our collective responsibility to address these problems head on to ensure that we are supporting the healthy social and emotional development of children in our region. The scary truth is we are seeing surges in childhood anxiety and clinical depression statewide and locally. Additionally, youth substance misuse in our local region has increased significantly, putting our children at an even greater risk of harm. The 2019 Newfound Youth Risk Behavior Survey (YRBS) indicated our children are at higher rates than statewide averages in suicidal ideation, sadness, and feelings of hopelessness. Post COVID-19, these number are expected to grow, as so many of our children are still struggling with the impact of social isolation and uncertainty. Emerging research shows that for youth to thrive, even amidst challenging life circumstances, what they need most is **to be encircled by caring adults. This is the essence of CADY's vital work. We work hard. We are persistent.** And we will never give up. There is so much to be done. Collaboration is essential as our community is faced with complex problems that are just too big for a single organization, or level of government to solve alone. The scarcity of treatment services for children makes prevention a crucial first step to addressing their growing needs.

Thankfully, our collective action has the power to transform lives by preventing youth substance misuse through education, skill building, increasing early intervention services and social-emotional supports, and offering opportunities for mentoring and resiliency building. We thank our community partners for working tirelessly with CADY to build healthy environments that foster hope, growth, and resiliency. We cannot do this critical work without you. Thank you, Hebron, we are truly honored and grateful for your support.

Sincerely
Deb Naro
Executive Director

GRAFTON COUNTY SENIOR CITIZENS COUNCIL, INC.
ANNUAL REPORT 2020/2021

Grafton County Senior Citizens Council, Inc. is a private nonprofit organization that provides programs and services to support the health and well- **being of our communities' older citizens. The Council's programs** enable elderly individuals to remain independent in their own homes and communities for as long as possible.

The Council operates eight senior centers in Plymouth, Littleton, Canaan, Lebanon, Bristol, Orford, Haverhill **and Lincoln, sponsors the Grafton County ServiceLink Resource Center and RSVP's Volunteer Center.** Through the centers, ServiceLink and RSVP, older adults and their families take part in a range of community-based long-term services including home delivered meals, community dining programs, transportation, outreach and counseling, chore/home repair services, recreational and educational programs, and volunteer opportunities.

From October 1, 2020 through September 30, 2021 13 older residents of Hebron were served by one or more **of the Council's programs offered through Newfound Area Senior Services and eight were served through ServiceLink:**

- Older adults from Hebron Enjoyed 405 meals prepared by GCSCC.
- Staff completed 114 wellness calls with homebound Hebron residents.
- They received assistance with problems, crises or issues of long-term care through one visit with a trained outreach worker and 20 contacts with ServiceLink.
- Hebron residents participated in 9 health, education or social activities.
- Residents were transported to medical and other appointments on two occasions.

The cost to provide Council services for Hebron residents in 2020-21 was \$9,008.76.

Such services can be critical to elderly individuals who want to remain in their own homes and out of institutional care in spite of chronic health problems and increasing physical frailty, saving tax dollars that would otherwise be expended for nursing home care. They also contribute to a higher quality of life for older friends and neighbors. As our population grows older, supportive services such as those offered by the Council become even more critical. **Hebron's population over age has increased by 57.6% over the past 20 years, according to U.S. Census data from 1990 to 2010.**

Grafton County Senior Citizens Council would very much appreciate Hebron's support for our programs that enhance the independence and dignity of older citizens and enable them to meet the challenges of aging, while remaining in the security and comfort of their own communities and homes.

Kathleen Vasconcelos, Executive Director



**Lakes Region Visiting Nurse Association (a/k/a Newfound Area Nursing Association)
214 Lake Street, Bristol NH 03222
Town of Hebron
2021 Report**

Mission Statement: To provide quality and compassionate nursing, therapeutic and hospice care to families in our communities.

Summary of Services for the Town of Hebron for 2021, Total Visits 418

Homecare: Nursing 244, Physical Therapy 58, Occupational Therapy 5, Home Health Aides 111

Organization Outreach Programs – Free Clinics: Flu Vaccine administration, Well Child Clinics, Foot Care Clinics, Hypertension (Blood Pressure) Screenings and walk-in blood tests.

Federal and State Programs: Our reimbursement rates continue to decline while patient acuity rises as more and more care is delivered in the home setting. Medicare reimbursement to Home Health Agencies has changed with new billing models. This new model requires more specific billing while decreasing reimbursable diagnosis.

Community Representation/Collaboration: Since Newfound Area Nursing Association merged with Lakes Region Visiting Nurse Association, we have been able to provide more visits to the communities we serve. We continue to collaborate with community partners to participate in groups that are instrumental in addressing the obstacles that make service delivery challenging to our elderly population and children. We are proud to be a member of several communities advocating for our community residents.

The Staff, Volunteers, and Board of Directors work extremely hard to meet the health care needs of those in our community.

Respectfully Submitted,

Kevin Kelly, CEO

Bridgewater-Hebron Village District 2021 Annual Report

Over 20 years ago, the towns of Bridgewater and Hebron realized an amazing achievement. We created a political subdivision, the Bridgewater-Hebron Village District (B-HVD), which allowed us to build a school building independent of a school district. It created a model that resulted in reducing long travel times for students and reducing classroom overcrowding in the Newfound Area School District (NASD or SAU4). In that process, we created a lease that defined our role (B-HVD) separate from the educational responsibilities (NASD). NASD (the tenant) rents the school from B-HVD (the landlord) for \$1 per year. That partnership has worked incredibly well. The net result was improved academic achievement for grades 1-5 throughout the entire seven-town cooperative school district. That credit belongs to the staff, parents and community engaged in those schools.

B-HVD had a good year in 2021. We completed LED upgrades of the school interior and exterior lighting. The HVAC upgrades were also completed for COVID-19 protection and normal maintenance projects were finished.

However, towards the end of 2021, we became aware of a proposed petitioned warrant article on the NASD ballot that would attempt to modify the current cooperative school **district's** apportionment formula for capital and operational costs. Presently, the cost distribution (100% ADM) is based on the number of children from the sending town to NASD times the cost per student. For example, if a town has 100 children in the school district of 1200 students, that town would pay 9% of the costs of the district. If the town sends 400, their share would be 34%. Each classroom chair costs the same to each town (about \$19,000/chair) times the number attending the school district from the individual town. Transportation costs are adjusted to allow for those who do not use the service.

Bridgewater and Hebron voluntarily pay a higher per student cost if you factor in the cost of the B-HVS building paid entirely by Bridgewater and Hebron.

The original petitioned warrant article proposed to modify the apportionment formula using 50% of the current ADM and 50% of a **town's real estate valuation**. If this formula was enacted, each classroom chair would have a different price!! Bridgewater, Hebron, and Groton would experience a significant increase in their property taxes. The increases to those three towns would not go to aid in educational costs but would reduce the tax burden on the other towns. The financial impact is estimated in the millions of dollars annually to our towns.

At the February NASD deliberative session, the original proposed warrant article #5 was amended to form a study committee on the funding formula. The amended article passed at the March 8 election (1184 to 990). The committee will include one member of the NASD School Board, one B-HVD member, and one person from each of the seven towns appointed by their select board. The NASD Superintendent will be a non-voting ex-officio member. Depending **on the committee's findings**, this could still mean that the funding formula might change down the road.

How might this impact B-HVS? There could be several unintended consequences if the formula changes. There is a clause in the lease **that states "...This lease can be terminated by either party if the NASD funding formula (100% ADM) is altered..."** (The lease has been approved by NASD on three different occasions with only minor revisions.)

If the lease is terminated, it is unlikely the \$1-per-year lease would continue. The **"holdover" rent** to remain using the school would be expensive using commercial rates plus our maintenance cost (based on a replacement cost of 30 million dollars for that building). The maintenance cost, which is currently \$14,000/month, could also shift to NASD. **The additional "new" rent may cause** NASD to leave the building. (In spite of claims to the contrary, negative educational and job impacts also may occur.)

Finally, Hebron and Bridgewater, which have expended millions of dollars in constructing, maintaining, and upgrading costs associated with the school building, would likely have a very upset voting public in their towns if the funding formula changed. The probable inclination would not be amenable to education.

Terry Murphy, Derry Riddle, and Bill White
Commissioners

AUDITORS' REPORT

We have examined the accounts and records of the Town of Hebron, New Hampshire Tax Collector, Town Clerk, Treasurer, Library, Trustees of Trust Funds, Fire Department and the general fund of the Town for the fiscal year ended June 30, 2021. The review was conducted in accordance with Government Auditing Standards and the Handbook for Locally Elected Auditors prepared by the NH Department of Revenue Administration.

The 2020/2021 balance sheets and statements of revenues and expenditures were fairly stated in all material respects and supported by proper documentation. This year we reconciled the adjusting entries requested by the accountant.

The examination has produced the following comments:

1. Internal controls over all revenues are adequate with new policies for handling returned checks and for transferring funds between town bank accounts. A comparison of current year, prior year and current budgeted expenditures did not disclose any significant variations. Controls over revenues and expenditures are being carried out that ensure the accuracy of the statements. The Selectmen sign manifests for all expenditures made by the Treasurer, and the Treasurer reconciles all receipts with the departments.
2. The Fire Department still had not prepared their administrative policies and procedures to ensure their tasks are consistently carried out at the direction of the Selectmen. We have reported this weakness to the Selectmen for the past several years. The Selectmen need to ensure necessary policies and procedures are completed including for the write-off of overdue ambulance transport bills.
3. In the 2014 audit the independent auditors recommended the preparation of inventories by all departments, as we had previously suggested to the Selectmen. As of our audit the departments had prepared their inventories, however some were old and need to be updated. The Selectmen need to ensure these are prepared and current by all departments in case of future losses.
4. The reconciliation of billing for ambulance services procedures were developed during 2018 and were being followed. This procedure ensures the Town is reimbursed for patients being transported. Continued oversight of the billing processes with Comstar needs to be performed as procedures for waiving outstanding balances had not been developed. However, the Treasurer had stopped performing some of the required procedures.
5. In addition, the Auditors brought other effectiveness, efficiency and economy issues to the attention of the Select Board where improvements could be made in procedures and controls. The Select Board reviewed the issues and initiated corrective actions they deemed appropriate.

Bill Powers
Town Auditor

Donald Franklin
Town Auditor

VITAL RECORDS**01/01-12/31/2021****RESIDENT BIRTH REPORT**

Child's Name	Birth Date	Birth Place	Father's/Partner's Name	Mother's Name
DRAKE, WALKER RICHARD	04/30/2021	LEBANON, NH	DRAKE, WILLIAM	DRAKE, LINDSAY
CLARK, JACKSON WESLEY	08/25/2021	CONCORD, NH	CLARK, SEAN	CLARK, JILL

RESIDENT DEATH REPORT

Decedent's Name	Death Date	Death Place	Father's/Parent's Name	Mother's/Parent's Name Prior to First Marriage/Civil Union	Military
STOKOE, BARBARA JANE	01/04/2021	MEREDITH	MCWHORTER, JOHN	COULTER, HELEN	N
KRISS, PHILIP J	02/01/2021	HEBRON	KRISS, ALEXANDER	KAMINSKI, BERNICE	N
SMITH II, GEORGE WILSON	02/23/2021	HEBRON	SMITH, GEORGE	BIGGS, ANNE	Y
KIRBY, PATRICIA CAROLE	04/11/2021	LEBANON	MAIN, ALVIN	FRANCIS, RITA	N
HESSION, NADINE HICKS	05/04/2021	HEBRON	HICKS, KENDALL	SHERMAN, MARGARET	U

RESIDENT MARRIAGE REPORT

Person A's Name and Residence	Person B's Name and Residence	Town of Issuance	Place of Marriage	Date of Marriage
GILLERY, THOMAS E HEBRON, NH	VICTOR, ANN C HEBRON, NH	HEBRON	HEBRON	07/31/2021
BARNARD, ALEX B HEBRON, NH	HAAS, STACIE L HEBRON, NH	HEBRON	PLYMOUTH	11/13/2021

IMPORTANT PHONE NUMBERS

FIRE	911
E-mail	fire@hebronnh.gov
AMBULANCE	911
POLICE	911
E-mail	police@hebronnh.gov
Grafton County Sheriff	603-787-2111
NH State Police	603-846-3333
NH Fish and Game Department	603-744-5470
EMERGENCIES ONLY	603-271-3361
E-mail	reg2@wildlife.nh.gov
Poison Control Center	1-800-562-8236
Speare Memorial Hospital.....	603-536-1120
Hebron Post Office.....	603-744-2394
Selectmen's Office	603-744-2631
Fax	603-744-5330
E-mail	execassist@hebronnh.gov
Administrative Assistant e-mail	adminassist@hebronnh.gov
Meet in regular session on 1 st and 3 rd Thursdays at 7:00 P.M.	
Hours: Monday - Friday 8:30 A.M. - 12 Noon	
Town Clerk.....	603-744-7999
Hours: Tuesday 3:00 P.M. - 8:00 P.M. & Saturday 8:30 A.M. - 11:00 A.M.	
E-Mail	clerk@hebronnh.gov
Tax Collector -	603-744-9994
Hours: Tuesday & Wednesday 8:30 A.M. - 11:30 A.M.	
Call office for extended hours in November and June	
E-mail	taxcol@hebronnh.gov
Library.....	603-744-7998
Hours: Monday 1-4 P.M.; Wednesday 1-4 P.M.; Saturday 9 A.M.-12:00 P.M.; Holidays-call first	
Planning Board - meets 1 st Wednesday of the month at 7:00 P.M.	
Zoning Board of Adjustment - meets 1 st Tuesday of the month 7:00 P.M. when required	
Tapply-Thompson Community Center.....	603-744-2713
Location: 30 North Main Street, Bristol	
Pemi-Baker Community Health	603-536-2232
Location: 101 Boulder Point Drive, Suite 3, Plymouth	
Town of Bristol Transfer Station.....	603-744-2441
Hours: Monday & Wednesday 7:00 a.m.-4:00 p.m. Saturday 8:00 a.m. - 4:00 p.m.	
Summer Hours: please check the Hebron website for hour changes	
Outdoor burning permits are <i>required</i> -	
Contact Fire Warden William Robertie.....	Nights 603-744-8047

BUILDING PROJECT/ADDITION?

Contact the Selectmen's Office for a building permit • 603-744-2631

SNOWPLOWING

Fees paid to the Town of Hebron NO LATER THAN November 1st.

A \$25.00 late fee assessed after November 1st.

Invoices will be mailed in October for the Season.